



Mr. Paul Reid,  
Chief Executive Officer & Chair HSE National Crisis Management Team (NCMT),  
Health Services Executive,  
Dr Steevens' Hospital,  
Dublin 8,  
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2<sup>nd</sup> July 2020

Via email to: [ceo.office@hse.ie](mailto:ceo.office@hse.ie)

Dear Paul,

Arising from today's meeting of the COVID-19 National Public Health Emergency Team (NPHE), I wish to bring to your attention, as Chair of the HSE NCMT, the decision of the NPHE below. You may wish to note that the paper had previously been circulated to the Board of the HSE.

"A paper on '*Procedural Values for Decision-Making in a Pandemic*' by the Ethical Considerations subgroup was considered and supported by the NPHE. This paper, along with a supporting suite of ethical guidance, will be published on the Department of Health's website."

As this paper will be of value to a wide spectrum of professionals across the health service, the HSE is requested to disseminate the guidance across the health and social care system.

Finally, I would like to take this opportunity to thank you and the wider team across the HSE for your ongoing support and work across the health and social care services as we move through the COVID-19 National Public Health Emergency. Officials from this Department have been and continue to be available to work with relevant HSE staff.

Yours sincerely,

Dr Tony Holohan  
Chief Medical Officer  
Chair of the COVID-19 National Public Health Emergency Team

cc. Dr Colm Henry, Chief Clinical Officer, HSE  
Mr Liam Woods, National Director, Acute Hospital Operations, HSE

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