



An Roinn Turasóireachta, Cultúir,
Ealaón, Gaeltachta, Spóirt agus Meán
Department of Tourism, Culture,
Arts, Gaeltacht, Sport and Media

Statement of Strategy Ráiteas Straitéise

2021–23



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Minister's Foreword

Brollach an Aire



This Statement of Strategy sets out the actions that my Department will take over the coming period to enrich the quality of life in Ireland through supporting the development of tourism, culture, arts, sports, media and Irish language. In addition to their immense inherent value, these are valued by all of our communities and are important resources for social cohesion, individual and community wellbeing and for the presentation of Ireland as an attractive destination for tourism and sustainable inward investment.

These sectors are of great economic significance to Ireland, they generate both domestic and export earnings and employ people across the country, a fact only made more apparent by the impact of the pandemic. A vibrant and financially sustainable media sector is vital for underpinning our democracy, reaching out to connect our people in communities at home and abroad, and showcasing our creativity. A safe and open internet is also key to ensuring that Irish people can freely connect, create and collaborate with each other and enrich our lives. The Department is tasked with supporting and encouraging the unique creativity that marks us as a nation, as it is with maintaining and promoting the use of our national language, on an all island basis, with particular emphasis on its increased use among Gaeltacht communities.

Leagtar amach sa Ráiteas Straitéise na gníomhartha a ghlaicfaidh mo Roinn sa tréimhse amach romhainn chun cálíocht na beatha i Éirinn a shaibhriú trí thacú le forbairt turasóireachta, cultúir, ealaón, spórt, meán agus na Gaeilge. Mar aon lena luach mór dúchasach, tá luach ag ár bpobail ar fad orthu seo freisin agus is acmhainní tábhachtacha iad le haghaidh comhtháithithe sóisialta, folláine aonair agus phobail agus chun Éire a chur i láthair mar cheann scriibe mealltach le haghaidh turasóireachta agus infheistíochta inbhuanaithe isteach.

Tá na hearnálacha seo an-suntasach i dtaobh na heacnamaíochta d'Éirinn, cothaíonn siad tuillimh bhaile agus onnmhairithe agus fostáonn siad daoine ar fud na tíre, rud atá níos soiléire fíu mar gheall ar an bpaindéim. Tá earnáil meán atá beoga agus inbhuanaithe ó thaobh airgeadais ríthábhachtach mar bhuntaca lenár ndaonlathas, le teagháil a dhéanamh lenár muintir i bpobail sa bhaile agus thar lear, agus chun ár gcruthaitheacht a thaispeáint. Tá idirlíon sábháilte agus oscailte ríthábhachtach freisin lena chinntí gur féidir le muintir na hÉireann nascadh, cruthú agus comhoibriú lena chéile go héasca agus ár saolta a shaibhriú. Tá sé de chúram ag an Roinn an chruthaitheacht uathúil atá ionainn mar náisiún a thacú agus a spreagadh, chomh maith le húsáid ár dteanga náisiúnta a chothabháil agus a chur chun cinn, ar bhonn uile-oileáin, le béim ar leith ar a húsáid a mhéadú i measc na bpobal Gaeltachta.

The diverse yet related range of sectors served by this department has been amongst those most severely impacted by the COVID-19 pandemic. Employing many hundreds of thousands of our fellow citizens, right across the country, these are the sectors that thrive when people congregate to enjoy their leisure time together. Our cultural Institutions and theatres, our tourism industry, sporting activity and our Gaeltacht communities have all been severely hit, yet these activities are the very ones which bring us all joy, and which are crucial for all our physical and mental health.

This Statement of Strategy sets out the priorities for this Department over the next few years to ensure these sectors recover and grow in a manner that underpins social cohesion and supports strong, sustainable economic growth, with a focus on a number of cross cutting goals of equality, diversity, social inclusion, the Irish language and environmental sustainability.

I would like to thank all those who participated in the development of this Strategy, especially the management and staff of my Department and our community of stakeholders. My ministerial colleague, Jack Chambers T.D., and I look forward to working with our partners and our stakeholders to advance this important work for the benefit of people and communities across Ireland through the coming years.

Catherine Martin, T.D.

Minister for Tourism, Culture,
Arts, Gaeltacht, Sport and Media

Tá an réimse éagsúil ach gaolmhar earnálacha a bhfreastalaíonn an roinn seo orthu i measc na n-earnálacha is déine a raibh tionchar ag paindéim COVID-19 orthu. Tá na céadta míle duine dár saoránaigh ar fud na tíre fostaithe sna hearnálacha seo, a bhíonn faoi bhláth nuair a thagann daoine le chéile chun taitneamh a bhaint as a gcuid ama le chéile. Tá buille trom faigthe ag ár nInstitiúid cultúrtha agus amharclanna, ár dtionscal turasóireachta, ár ngníomhaíocht spóirt agus ár bpobail Ghaeilteachta, ach is iad seo na gníomhaíochtaí a thugann sásamh dúinn ar fad, agus atá ríthábhachtach dár sláinte choirp agus dár meabhairshláinte.

Leagtar amach sa Ráiteas Straitéise seo na tosaíochtaí don Roinn seo do na blianta romhainn lena chinntí go ndéanann na hearnálacha seo téarnamh agus go bhfásann siad ar bhealach a thacaíonn le comhtháithithe sóisialta agus le fás eacnamaíoch láidir, inbhuanaithe, ag díriú ar roinnt spriocanna níos leithne an chomhionannais, na héagsúlachta, an chuimsithe sóisialta, na Gaeilge agus na hinbhuanaitheachta comhshaoil.

Ba mhaith liom buiochas a ghabháil leo siúd ar fad a ghlaic páirt i bhforbairt na Straitéise seo, go háirithe an bhainistíoch agus an fhoireann i mo Roinn agus ár bpobal de pháirtithe leasmhara. Tá mo chomhgleacaí aireach, Jack Chambers T.D. agus mé féin ag síúl le hoibriú lenár gcompháirtithe agus lenár bpáirtithe leasmhara chun an obair thábhachtach seo a chur chun cinn chun tairbhe mhuintir agus phobail ar fud na hÉireann sna blianta romhainn.

Catherine Martin, T.D.

An tAire Turasóireachta, Cultúir, Ealaón,
Gaeltachta, Spóirt agus Meán

Foreword – Minister of State Intreoir – An tAire Stáit



As Minister of State with special responsibility for Sport and the Gaeltacht, I welcome the publication of this Statement of Strategy.

The continued development of the Sport sector over the lifetime of this Strategy is a priority. The last year has served to remind us of the enormous importance of Sport to the well-being of individuals and communities across the country. The Department will continue the work to deliver on the objectives of the *Programme for Government – Our Shared Future* including the target of achieving participation rates of at least 60% of the population by 2027. Within the overarching objective of promoting greater sports participation across the population there will be a particular focus on facilitating female participation and encouraging diversity, while continuing to invest in new sports facilities, high performance athletes and the hosting of major events.

The Irish language is a vital part of the living heritage of the State and an important natural resource in the Gaeltacht, it is a core task of this Department to promote the cultural, economic and social welfare of the Gaeltacht as the main source of the living language and to focus on the reversal of the decline of Irish as the principal means of communication in the Gaeltacht. The Department will be at the centre of the development of appropriate structures to support the Irish language and Gaeltacht community in passing on the living language to the future generations.

I look forward to working Minister Catherine Martin, TD, along with the Secretary General and Departmental staff and those Bodies and Agencies under the aegis of the Department, in achieving these ambitious but essential goals to enrich the lives of Irish citizens.

Jack Chambers T.D.

Minister of State for Sport
and Gaeltacht

Mar Aire Stáit ar a bhfuil freagairt speisialta as an Spórt agus as an nGaeltacht, cuirim fáilte roimh fhoilsíú an Ráiteas Straitéis seo.

Tabharfar túis áite d'fhorbairt leanúnach na hearnála Spóirt thar shaolré na Straitéis seo. Chuir an bhliain seo i gcuimhne dúinn cé chomh tábhachtach is atá an spórt d'fholláine daoine aonair agus pobal ar fud na tíre. Leanfaidh an Roinn leis an obair chun cuspóirí an *Chláir Rialtais – Ár d'Todhcháí Comhroinnte* a bhaint amach, ar a áirítear an sprioc go mbeidh 60% den daonra rannpháirteach sa spórt faoi 2027. Laistigh den chuspóir uileghabhálach chun rannpháirtíocht níos airde sa spórt a chur chun cinn i measc an daonra, cuirfear béim faoi leith ar rannpháirtíocht na mban a éascú agus éagsúlacht a spreagadh, agus leanúint le hinfheistiú in áiseanna nua spóirt, i lúthchleasaithe ardfheidhmíochta agus in óstáil mór-imeachtaí.

Is cuid ríthábhachtach d'oidhreacht bheo an Stáit í an Ghaeilge agus is acmhainn nádúrtha thábhachtach í sa Ghaeltacht. Tá sé mar phríomhthasc ag an Roinn seo leas cultúrtha, eacnamaíoch agus sóisialta na Gaeltachta a chur chun cinn mar phríomhfhoinse maireachtála na teanga agus an Ghaeilge a chur chun cinn mar phríomh-mhodh cumarsáide sa Ghaeltacht. Beidh an Roinn i gcroílár fhorbairt struchtúir oiriúnacha chun tacú le pobal na Gaeilge agus na Gaeltachta an teanga bheo a thabhairt chuig na glúnta atá le teacht.

Táim ag tnúth lena bheith ag obair leis an Aire Catherine Martin, TD, in éineacht leis an Ard-Rúnaí agus foireann na Roinne agus na Comhlachtaí agus na Gnáiomhreachtaí faoi choimirce na Roinne, chun na haidhmeanna uaillmhanacha ach riachtanacha seo a bhaint amach chun saol shaoránaigh na hÉireann a shaibhriú.

Jack Chambers T.D.

An tAire Stáit don Spórt
agus don Ghaeltacht





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Introduction by Secretary General Réamhrá an Ard-Rúnaí



This Department is proud to oversee, and have policy responsibility for the protection, development and presentation of Ireland's rich cultural heritage including our distinctive tourism destinations, our arts and culture, our language, our sports, our unique Gaeltacht communities and our broadcasting and media sectors. We are committed to pursuing ambitious goals including our commitments under the Programme for Government.

I am pleased to present the Statement of Strategy 2021–2023 for the Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media.

Tá mé sásta an Ráiteas Straitéisí 2021–2023 don Roinn Turasóireachta, Cultúir, Ealaíon, Gaeltachta, Spóirt agus Meán a chur i láthair.

Sectors for which the Department has responsibility – tourism, culture and arts, Gaeltacht, sport – have been devastated by the impact of the COVID-19 pandemic. We have engaged closely with stakeholders throughout, we have listened to them, and we have put supports agreed by Government in place to help artists, businesses, clubs and communities survive the immediate devastations of the closures. We will continue to engage with and listen to impacted sectors, and we will work to support their successful re-openings when the time comes.

The Department also has responsibility for broadcasting and media policy, including online safety policy; this brings important synergies right across our remit in terms of connecting our people and providing platforms for the promotion of our native language, sport, music and culture at a time when in-person congregations are not possible.

This Statement of Strategy sets out the Department's high-level goals for the coming period, together with the strategies and outputs that we will employ to deliver on these goals and the positive outcomes that we will work to achieve. The high-level goals, strategies, outputs and outcomes set out in this Statement of Strategy will be reflected in the business plans and individual work plans of the staff of the Department so that each staff member has a clear understanding of the importance of their role and their contribution to the achievement of these goals.

Katherine Licken
Secretary General

Tá an Roinn seo bródúil chun maoirseacht a dhéanamh, agus freagracht bheartais a bheith againn as cosaint, forbairt agus cur i láthair oidhreacht chultúrtha shaibhir na hÉireann lena n-áirítear ár gcinn scribe turasóireachta shainiúla, ár n-ealaíona agus ár gcultúr, ár dteanga, ár spóirt, ár bpobail Ghaeltachta uathúla agus ár n-earnálacha craolacháin agus meán. Táimid tiomanta do spriocanna uailínímhianacha a bhaint amach lena n-áirítear ár dtiomantais faoin gClár don Rialtas.

Tá buille mór faigte ag na hearnálacha a bhuil freagracht ag an Roinn astu – turasóireacht, cultúr agus na healaíona, an Ghaeltacht, spórt – de bharr phaindéim COVID-19. D'oibríomar go dlúth le páirtithe leasmhara le linn na paindéime, d'éistear leo, agus tá tacáiochtaí curtha i bhfeidhm againn atá comhaontaithe ag an Rialtas le cabhrú le healaointóirí, gníolachtaí, clubanna agus pobail teacht i dtír ón tubaiste a bhaineann le bheithe dúnta. Leanfaimid ag oibríú agus ag éisteacht leis na hearnálacha a bhuil tionchar orthu, agus oibreoinmid le tacú leo athoscailt go rathúil nuair a thagann an t-am.

Tá freagracht ar an Roinn freisin as beartas craolacháin agus meán, lena n-áirítear beartas um shábháilteachtaí ar líne; tugann sé seo sineirgí tábhachtacha ar fud ár sainchúraim i dtéarmaí teagmháil a dhéanamh lenár ndaoine agus ardáin a sholáthar chun ár dteanga, spórt, ceol agus cultúr dúchais a chur chun cinn tráth nach féidir le daoine bailíú le cheile.

Leagtar amach sa Ráiteas Straitéisí seo spriocanna ardleibhéal na Roinne don tréimhse romhainn, mar aon leis straitéisí agus na haschuir a úsáidímid chun na spriocanna seo a sheachadadh agus na torthá dearfacha a oibreoinmid lena mbaint amach. Léireofar na spriocanna, straitéisí, aschuir agus torthá ardleibhéal arna leagan amach sa Ráiteas Straitéisí seo i bpleannanna gnó agus i bpleannanna oibre aonair fhoireann na Roinne ionas go mbeidh tuiscint shoileir ag gach ball foirne ar an tábhacht atá lena ról agus an méid a chuireann siad le baint amach na spriocanna seo.

Katherine Licken
Ard-Rúnaí

Our Mission Ár Misean

To lead the sustainable development of Tourism, Media and the Gaeltacht and promote participation in the Culture, Arts, Sports and the Irish language supporting social progress, and enhancing cultural and economic growth across Irish society.

Tourism, Arts, Culture, Gaeltacht, Sport and Media are integral to Irish society; supporting economic activity, and enhancing physical and societal well-being. This Statement of Strategy sets out to ensure that, as we begin to emerge from the shadow of Covid-19, we will have a vital tourism industry; a vibrant arts and culture sector; a dynamic sports and media sector; and a landscape in which our language and our engagement with it can continue to grow and flourish. Our sectors will work together to further develop the role they play in creating a sense of belonging, fostering well-being and promoting social cohesion in Irish society.

- **Goal A** – To support the recovery and economic growth of a competitive tourism sector that is environmentally, economically and socially sustainable.
- **Goal B** – To support and develop engagement with and in, the arts, culture and creativity by individuals and communities, enriching lives through cultural activity; to promote Ireland's arts, culture and creativity globally; and to coordinate the Decade of Centenaries 2012–2023 commemorative programme.
- **Goal C** – To support the use of the Irish language throughout Ireland, in the European Union and globally and to strengthen its use as the principal community language of the Gaeltacht.

Chun forbairt inbhuanaithe na Turasóireachta, na Meán agus na Gaeltachta a threorú agus ranpháirtíocht a chur chun cinn sa Chultúr, sna hEalaíona, sa Spórt agus sa Ghaeilge ag tacú le dul chun cinn sóisialta, agus fás cultúrtha agus eacnamaíoch a bhreisiú ar fud shochaí na hÉireann.

Tá an Turasóireacht, na hEalaíona, an Cultúr, an Ghaeltacht, an Spórt agus na Meáin lárnach do shochaí na hÉireann; ag tacú le gníomháiocht gheilleagrach, agus ag breisiú folláine fisiciúil agus shochaíoch. Tá sé mar aidhm ag an Ráiteas Straitéis seo a chinntíú, agus muid ag tosú ag teacht amach ó scáth Covid-19, go mbeidh tionscal turasóireachta ríthábhachtach; earnáil ealaíon agus cultúr bheoga; earnáil spóirt agus meán dinimiciúil againn agus tírdhreach inar féidir lenár dteanga agus ár ranpháirtíocht léi leanúint ar aghaidh ag fás agus ag forbairt. Oibreoidh ár n-earnálacha ag obair le chéile chun tuilleadh forbartha a dhéanamh ar an ról atá acu chun braistínt muintearais a chruthú, folláine a chothú agus comhtháthú sóisialta a chur chun cinn i sochá na hÉireann.

– **Sprioc A** – Le tacú le haisghabháil agus fás eacnamaíoch earnáil turasóireachta iomáioch atá inbhuanaithe i dtaoibh an chomhshaoil, na heacnamaíochta agus go sóisialta.

– **Sprioc B** – Chun ranpháirtíocht leis agus sa chultúr agus sna healáíona ag daoine aonair agus pobail a thacú agus a fhorbairt trína saibhreofaí a saolta trí ghníomhaiocht chultúrtha; agus chun ealaíona, cultúr agus cruthaitheacht na hÉireann a chur chun cinn ar fud an domhain fad is a chomhordaítear agus a threoraítear clár comóraidh mar chuid de Dheich mBliana de Chomóradh Céad Bliain.

– **Goal D** – Promote greater sports participation by all, with particular focus on female participation and diversity, while continuing to invest in new sports facilities, high performance athletes and the hosting of major events.

– **Goal E** – To support the provision of commercial, community and public service media that meet the needs of Irish audiences and provide a regulatory environment that supports online safety and a free, plural and diverse media sector in Ireland.

– **Goal F** – To promote North-South co-operation, within the context of the Government's Shared Island Initiative, particularly in the context of the work of An Foras Teanga and Tourism Ireland.

In addition to the goals set out above, a number of cross cutting -goals have been incorporated into the Department's objectives which will be reflected in our policies and programmes over the lifetime of this Statement of Strategy:

- To support and promote **Diversity, Social Inclusion** and full and **effective female participation** across the Department's sectors and society in line with Programme for Government commitments.
- To promote the Programme for Government initiatives in relation to **Climate Action and Environmental Sustainability** and promoting policies in relation to same within Divisions and the Department as a whole.
- Supporting Irish arts, sports, tourism and media activities which promote the **Use of the Language**.

– **Sprioc C** – Tacú le húsáid na Gaeilge, ar fud na hÉireann, san Aontas Eorpach agus ar fud an domhain agus chun a húsáid a láidíú mar phríomhtheanga pobail na Gaeltachta.

– **Sprioc D** – Rannpháirtíocht níos mó i spóirt ag gach duine a chur chun cinn le fócas ar leith ar ranpháirtíocht na mban agus éagsúlacht fad is a leantar ag infheistiú in áiseanna spóirt nua, lúthchleasaithe ardfheidhmíochta agus óstáil mórimeachtaí.

– **Sprioc E** – Tacú le soláthar meáin thráchtála, phobail agus seirbhís poiblí a shásáíonn riachtanais lucht féachana/éistealta na hÉireann agus timpeallacht rialála a chur ar fáil a thacaíonn le sábháilteachtaí ar líne agus earnáil meán saor, iolrach agus éagsúil in Éirinn.

– **Sprioc F** – Comhoibriú Thuaidh-Theas a chur chun cinn, laistigh de chomhthéacs Thionscnamh Oileán Comhroinnté an Rialtais, go háirithe i gcomhthéacs obair an Fhorais Teanga agus Turasóireacht Éireann.

Chomh maith leis na spriocanna a leagadh amach thus, ionchorpraíodh roinnt spriocanna trasearnála i gcuspóirí na Roinne agus léireofar iad inár mbeartais agus inár gcláir thar shaolré an Ráitis Straitéis seo:

– Chun **Éagsúlacht, Cuimsú Sóisialta** agus **Rannpháirtíocht** iomlán agus **éifeachtach na mBan** a thacú agus a chur chun cinn thar earnálacha na Roinne agus sa tsochaí de réir thiomantais an Chláir don Rialtas.

– Tionscnamh an Chláir don Rialtas i ndáil leis **an Athrú Aeráide agus Inbhuanaitheacht Chomhshaoil** a chur chun cinn agus beartais a chur chun cinn i ndáil leis an gcéanna i Rannóga agus sa Roinn ina iomláine.

– Tacú le gníomhaiochtaí ealaíon, spóirt, turasóireachta agus meán ina gcuirtear chun cinn **Úsáid na Teanga**.

Our Mission & Values

Ár Misean agus Luachanna

The Department's Mission is:

To lead the sustainable development of Tourism and promote participation in the Culture, Arts, Gaeltacht, Sport and Media Sectors, supporting social progress and enhancing cultural and economic growth across Irish society.

Is é Misean na Roinne:

Chun forbairt inbhuanaithe na Turasóireachta a threorú agus chun rannpháirtíoch in Earnálacha an Chultúir, na nEalaón, na Gaeltachta, an Spórt agus na Meán a chur chun cinn, ag tacú le dul chun cinn sóisialta, agus fás cultúrtha agus eacnamaíoch a bhreisiú ar fud shochaí na hÉireann.





6

Enablers to Achieve our Strategic Objectives

Cumasóirí chun ár gCuspóirí Straitéiseacha aBhaint amach

i.

The Civil Service Context

Reform and Renewal

The Department is fully committed to the ongoing programme of change in the Civil Service, which seeks to build capacity to respond to existing and future challenges and improve the performance of the Civil Service and its staff. The Civil Service Renewal 2030 Strategy “Building on our Strengths” provides the framework for much of this work and outlines a vision for the Civil Service and the practical changes required to create a more unified, professional, responsive and open and accountable civil service, providing a world-class service to the State and to the people of Ireland in both official languages. Strong leadership and active participation in the implementation of this programme will be a key focus for this Department over the period of this Strategy.

Innovation

Public service innovation is of growing importance for governments and public service organisations globally. Governments are facing unprecedented challenges and understand that in order to meet those challenges, different ways of thinking are required and innovative approaches must be adopted. There are multiple societal, economic and technological developments driving these challenges.

The COVID-19 pandemic has been a disruptive force and a driver for change and innovation in how the civil service works and interacts with our stakeholders. We will build on the lessons learned from this very challenging period.

A particular focus will be on the identification and development of opportunities to develop synergies across the range of our own activities and with other Government departments and agencies.

Comhthéacs na Státseirbhise

Athchóiriú agus Athnuachan

Tá an Roinn iomlán tiomanta don chláir leanúnach athraithe sa Státseirbhís, ina ndéantar iarracht acmhainneacht a thógáil le freagrait do dhúshláin reatha agus sa todhchaí agus feidhmíocht na Státseirbhise agus a foirne a fheabhsú. Tugtar creat i Straitéis Athnuachana na Státseirbhise 2030 “Building on our Strengths” le haghaidh go leor den obair seo agus tugtar breac-chuntas ann ar fhís don Státseirbhís agus na hathruithe praiticiúla a theastaíonn chun Státseirbhís níos aontaithe, níos gairmiúla, níos freagrúla agus níos oscailte agus cuntasáí, a sholáthraíonn seirbhís den chéad scoth don Stát agus do mhuintir na hÉireann sa dá theanga oifigiúla. Beidh ceannaireacht láidir agus ranpháirtíocht ghníomhach i bhforheidhmiú an chláir seo ina phríomhfhócas don Roinn seo i rith thréimhse na Straitéis seo.

Nuáláiocht

Tá tábhacht níos mó le nuáláiocht sa tseirbhís phoiblí do rialtais agus d'eagraíochtaí seirbhise poiblí ar fud an domhain. Tá dúshláin gan fasach roimh rialtais agus tuigeann siad go dteastaíonn bealaí éagsúla smaointeoireachta agus cuir chuige nuálacha a ghilcadh chun tabhairt faoi na dúshláin sin. Tá go leor forbairtí sochaíocha, eacnamaíocha agus teicneolaíochta ag tiomáint na ndúshlán seo.

Bhí paindéim COVID-19 ina fhórsa trioblóideach agus ina thiománaí don athrú agus don nuáláiocht freisin sa bhealach a oibríonn an státseirbhís agus an chaoi a ndéanann sí idirgníomhú lenár bpáirtithe leasmhara. Tógfaimid ar na ceachtanna a foghlaimíodh ón tréimhse an-dúshlánach seo.

Beidh fócas ar leith ar shainaithint agus ar fhobairt deiseanna chun sineárgí a fhobairt i réimse dár ngníomhaíochtaí féin agus le ranna agus gníomhaireachtaí Rialtais eile.

Enablers to Achieve our Strategic Objectives

Cumasóirí chun ár gCuspóirí Straitéisíseacha a Bhaint amach

Continued | Ar Lean

ii.

The Department Context

Organisational Capability Review

Part of the Department's commitment to reform and renewal will be delivered through the implementation of the Department's response to the Organisational Capability Review (OCR) in respect of its policy areas. These reviews, although undertaken under previous reconfigurations of Departments (see [here](#) and [here](#)) remain valid and inform our approach to strategy, leadership and delivery.

Corporate Governance of Bodies and Agencies

We will continue to positively engage with the bodies and agencies funded through the Department and all other relevant stakeholders to implement our goals and strategies and to assist them in achieving their objectives. Our overall objective will be to effectively serve our stakeholders, and ensuring accountability, transparency and efficiency in all of our programmes.

We will initiate a review of the operation of the *2016 Code of Practice for the Governance of State Bodies* in bodies under the aegis of the Department to ensure adherence to the highest standards of governance, management and equality in our sectors.

External Engagement

We are responsible for the development of policy and delivery of services across a range of areas that impact the lives of citizens either directly or through their wider economic and community impact. We will further develop our capacity to engage with stakeholders and the public both through enhanced delivery of services and the use of appropriate mechanisms to allow for consultation in the development and design of policy and services.

Comhthéacs na Roinne

Athbhreithniú ar Acmhainn Eagraíochtaí

Seachadfar cuid de thiomantas na Roinne leis an athchóiriú agus athnuachan trí fhreagra na Roinne leis an Athbhreithniú ar Acmhainn Eagraíochtaí (OCR) i ndáil lena réimsí beartais a fhorfheidhmiú. Tá na athbhreithnithe seo, cé go ndearnadh iad faoi athchumruithe Ranna roimhe seo (féach [anseo agus anseo](#)) fós bailí agus tá siad mar bhunchloch lenár straitéis, ceannaireacht agus seachadadh.

Rialachas Corparáideach Chomhlachtaí agus Gníomhaireachtaí

Leanfaimid ag comhoibriú go dearfach leis na comhlacthaí agus na gníomhaireachtaí arna maoiniú tríd an Roinn agus le gach páirtí leasmhar ábhartha eile chun ár spriocanna agus straitéis a chur i bhfeidhm agus le cudiú leo a guspóirí a bhaint amach. Is é an cuspoír iomlán a bheidh againn freastal go héifeachtach ar ár bpáirtithe leasmhara, agus cuntasacht, tréadhearcacht agus éifeachtúlacht a chinntíú inár gcláir ar fad.

Tosóimid athbhreithniú ar oibríocht Chód Cleachtais do Rialachas Comhlacthaí Stáit 2016 i gcomhlacthaí faoi choimirce na Roinne lena chinntíú go bhfuiltear ag cloí leis na caighdeán rialachais, bainistíochta agus comhionannais is airde inár n-earnálacha.

Rannpháirtíocht Sheachtrach

Táimid freagrach as forbairt beartais agus seachadadh seirbhísí ar fud raon réimsí a imríonn tionchar ar shaolta saoránach go díreach nó trína dtionchar eacnamaíoch agus pobail níos leithne. Forbróimid a thuilleadh ár n-acmhainneacht chun oibriú le páirtithe leasmhara agus leis an bpobal trí sheachadadh breisithe seirbhísí agus sásraí cuí a úsáid chun comhairliúchán a cheadú i bhforbairt agus i ndearadh beartais agus seirbhísí.

Oireachtas and Cross-Government Initiatives

We will support the Minister and Minister of State in their engagement with the Oireachtas and its Committees in relation to matters under the Department's remit. We will also engage positively with members of the Oireachtas in relation to matters they raise directly with the Department.

We play a key role in a range of cross-Government strategies and initiatives and our close co-operation with relevant Departments and bodies will continue. This will include participation in, and support for, the work of Interdepartmental Groups and Cabinet Committees. We will work to maintain effective relationships with other Departments and state bodies in order to improve service delivery to the public.

EU and International

EU and international legislation and initiatives have a significant impact on the policies and programmes for which this Department has responsibility. We will continue to work to meet our EU and International commitments, and engage with partner Departments, EU Member States, the European Commission, and other countries and multi-lateral bodies, such as UNESCO, to deliver on shared obligations.

AntOireachtas agus Tionscnaimh Tras Rialtais

Tacóimid leis an Aire agus leis an Aire Stáit ina rannpháirtíocht leis an Oireachtas agus lena Choistí i ndáil le cúrsaí faoi shainchúram na Roinne. Oibreomíd go dearfach freisin le comhalaí an Oireachtas i ndáil le cúrsaí a ardaíonn siad go díreach leis an Roinn.

Imrímid ról i raon straitéisí agus tionscnamh tras-Rialtais agus leanfar ar aghaidh lenár ndlúthchomhar le Ranna agus comhlacthaí ábhartha. Áireofar anseo rannpháirtíocht in, agus tacaíocht le, hobair na nGrúpaí Idir-rannacha agus Coistí na Comh-aireachta. Oibreomíd chun caidrimh éifeachtacha a chothabháil le Ranna eile agus le comhlacthaí stáit d'fhonn seachadadh seirbhise don phobal a fheabhsú.

AE agus Idirnáisiúnta

Bíonn tionchar suntasach ag reachtaíocht agus tionscnaimh AE agus Idirnáisiúnta ar bheartais agus ar chláir a bhfuil an Roinn freagrach astu. Leanfaimid ag oibriú lenár dtiomantais AE agus Idirnáisiúnta a chomhlíonadh, agus oibreomíd le Ranna compháirteacha, Ballstáit an AE, an Coimisiún Eorpach, agus le tiortha eile agus comhlacthaí iltaobhacha, cosúil le UNESCO, chun dualgais chomhroinnt a sheachadadh.

Wider Cross – Cutting Issues

Saincheisteanna níos Leithne

Programme for Government – Our Shared Future

The Programme for Government outlines an inclusive vision of an Ireland for all ages, where the arts and culture thrive, the Irish language is nurtured and developed, a safe digital environment facilitates the use of technology, and sport inspires us to lead healthier and better lives. An Ireland that is a welcoming place to all tourists, at the same time taking account of the climate and broader environmental impacts, economic sustainability, and community satisfaction with tourism.

The Programme charges the Department to deliver across a range of commitments some of which involve collaboration with other government departments and state agencies. These are reflected in the strategies and actions outlined in this document.

Economic Recovery Plan

The Economic Recovery Plan sets out the framework of actions for an investment-led recovery leading to a renewed and restructured, people-focused economy. Decarbonising the economy and addressing regional and sectoral imbalances are particular priority areas under the plan. It also sets the context for a coherent, national response to the urgent need for Climate Action, the impacts of the COVID-19 pandemic, and the outcome of BREXIT.

The plan recognises the broad context for the Department's work, in terms of its capacity to support economic recovery and resilience, and its contribution to individual and collective wellbeing. The reports of the Tourism and Arts and Culture Recovery Taskforces (2020) were key inputs into the development of the Plan and the Plan ensures that there is no cliff-edge in the recovery, for the hardest hit sectors, many of which are under the aegis of this Department.

Clár don Rialtas – Ár dTodhchaí Chomhroinnté

Tugtar breac-chuntas sa Chlár don Rialtas ar fhís chuimsitheach d'Éirinn do gach aoisghráupa, ina mbeidh na healaíona agus an cultúr faoi bhláth, ina gcothaítear agus ina bhforbraítear an Ghaeilge, ina n-éascaíonn timpeallacht dhigiteach shábháilte úsáid na teicneolaíochta, agus ina spreagann an spórt muid chun saolta níos sláintíúla agus níos fearr a chaitheamh. Éire atá fálteach do gach turasóir, ina dtugtar san áireamh ag an am céanna tionchair aeráide agus chomhshaoil níos leithne, inbhuanaitheacht chomhshaoil, agus sástacht an phobail le turasóireacht.

Leagtar de chúram sa Chlár ar an Roinn seachadadh thar raon tiomantas, a bhfuil comhoibriú le ranna rialtais agus gníomhairescaí stáit eile ag baint le roinnt díobh. Léirítear iad seo sna straitéisí agus sna gníomhartha a dtugtar breac-chuntas orthu sa cháipéis seo.

Plean Aisghabhála Geilleagair

Leagfar amach sa Phlean Aisghabhála Geilleagair Náisiúnta an creat gníomhartha a theastaíonn le haghaidh aisghabháil treoraithe ag infheistíocht a mbeidh geilleagar athnuaithe agus athstruchtúrtha, dírithe ar dhaoine mar thoradh air. Réimsí tosaíochta ar leith faoin bplean is ea an geilleagar a dhícharbónú agus dul i gligeáil le neamhchothroime réigiúnach agus earnála. Leagtar amach ann freisin an comhthéacs le haghaidh freagairt shoiléir, náisiúnta leis an ngá práinneach le haghaidh Athrú Aeráide, le tionchair phaindéim COVID-19, agus le toradh an Bhreatimeachta.

Aithnítear sa phlean comhthéacs leathan na Roinne, i dtéarmaí a hacomhainneacht le tacú le haisghabháil agus athléimneacht gheilleagrach, agus an méid a chuireann sé le folláine aonair agus chnuasaitheach. Úsáidtear tuarascálacha na dTascfhórsaí Aisghabhála Turasóireachta agus Ealaíon agus Cultúir (2020) mar ionchur lárnach i bhforbairt an Phlean agus cinntítear sa Phlean nach bhfuil aon ábhar scéine san aisghabháil, do na hearnálacha is mó a raibh tionchar orthu, a bhfuil go leor díobh faoi choimirce na Roinne seo.



Wider Cross – Cutting Issues

Saincheisteanna níos Leithne

Continued | Ar Lean

National Planning Framework and National Development Plan

The National Development Plan is designed to meet Ireland's future infrastructure and investment needs, based on the planning priorities and projected population growth set out in the National Planning Framework – Ireland 2040. Building on the success of *Investing in our Culture, Language and Heritage*, the Department has set out the framework for capital investment in tourism, culture and the arts, creativity and media, Gaeltacht and the Irish language, and sport for the period to 2030. The investment plan specifically recognises the synergies that exist across the Department's sectors and is based on delivery under the following three themes:

- Supporting economic recovery and resilience in line with National Planning Framework targets and Regional Spatial and Economic Strategies;
- Promoting wellbeing and social cohesion through a world class sport, language, culture and creativity infrastructure which supports a town centre first approach to spatial development
- Sustainability and guardianship of our environmental, social, cultural, linguistic and sporting resources.

The External Environment

The Department operates in a challenging external environment which is largely dominated by three major issues.

An Creat Pleanála Náisiúnta agus an Plean Forbartha Náisiúnta

Dearadh an Plean Forbartha Náisiúnta chun riachtanais bhonneagair agus infheistíochta na hÉireann amach anseo a shásamh, bunaithe ar na tosaíochtaí pleanála agus ar an bhfás daonra réamh-mheasta arna leagan amach sa Chreat Pleanála Náisiúnta – Éire 2040. Ag forbairt ar rath Infheistíu inár gCultúr, Teanga agus Oidhreacht, tá creat leagtha amach ag an Roinn le haghaidh infheistíocht chaipilí sa turasóireacht, cultúr agus sna healaíona, sa chruthaitheacht agus sna meáin, sa Ghaeltacht agus sa Ghaeilge, agus sa spórt don tréimhse go dtí 2030. Aithnítear go sonrach sa phlean infheistíochta na sineáigí atá ann ar fud earnálacha na Roinne agus tá sé bunaithe ar sheachadadh faoi na trí théama seo a leanas:

- Tacú le haisghabháil agus athléimneacht eacnamaíoch de réir spriocanna an Chreatá Pleanála Náisiúnta agus Straitéisí Réigiúnacha Spásula agus Eacnamaíocha;
- Folláine agus comhtháthú sóisialta a chur chun cinn trí bhonneagar spóirt, teanga, cultúr agus cruthaitheachta den chéad scoth a thacaíonn le cur chuige lár an bhaile ar dtús le forbairt spásúil
- Inbhuanaitheacht agus coimirce ár n-acmhainní comhshaoil, sóisialta, cultúrtha, teangeolaíocha agus spórtúla.

An Timpeallacht Sheachtrach

Feidhmíonn an Roinn i dtimpeallacht sheachtrach dúshlánach a bhfuil trí mhór-shaincheist i gceist ann den chuid is mó.

COVID-19

It has been widely acknowledged that the sectors within the Department's remit are experiencing a significant and lengthy impact from the impact of COVID-19. The Department has taken a proactive approach to addressing these challenges, underpinned by broad stakeholder consultation and the establishment of a number of taskforces and consultative fora. These include:

- the Tourism Recovery Taskforce and Recovery Oversight Group;
- the Hospitality and Tourism Forum;
- the Arts and Culture Recovery Taskforce and the Return to Live Entertainment Working Group;
- the Night-time Economy Taskforce, and;
- the Sports Monitoring Group.

Arising from this engagement and the Government's commitment to mitigating the worst impacts of COVID-19, the Department has introduced a range of support measures across all of its sectors. The impact of these measures, particularly those introduced as part of July Stimulus 2020, Budget 2021 and the Economic Recovery Plan continue to be monitored and the Department remains committed to positive engagement with sectoral stakeholders to address any emerging challenges as the economy moves from pandemic response to recovery phase.

COVID-19

Aithníodh go forleathan go bhfuil tionchar suntasach agus marthanach ag COVID-19 ar na hearnálacha laistigh de shainchúram na Roinne. Tá cur chuige réamhghníomhach glactha ag an Roinn le dul i ngleic leis na dúshláin seo, a bhfuil comhairliúchán leathan le páirtithe leasmhara agus bunú roinnt tascfhórsá agus fóraíom chomhairliúchán mar bhuntaca leis. Áirítear leo sin:

- an Tascfhórsa Aisghabhála Turasóireachta agus Grúpa Maoirseachta Aisghabhála;
- an Fóram Fáilteachais agus Turasóireachta;
- an Tascfhórsa Aisghabhála Ealaíon agus Cultúr agus an Mheitheal um Philleadh ar Shiamsaíocht Bheo;
- an Tascfhórsa don Gheilleagar Óiche, agus;
- an Grúpa Monatóireachta Spóirt.

Ag eascair as an rannpháirtíocht seo agus ó thiomantas an Rialtais chun na tionchair is measa de COVID-19 a mhaolú, tá raon bearta tacaíochta tugtha isteach ag an Roinn ar fud a hearnálacha ar fad. Táthar fós ag monatóiriú tionchar na mbeart seo, go háirthe iad siúd a tugadh isteach mar chuid de Spreagadh Iúil 2020, Buiséad 2021 agus an Plean Aisghabhála Geilleagair Náisiúnta agus tá an Roinn fós tiomanta do rannpháirtíocht dhearbach le páirtithe leasmhara earnála le dul i ngleic le haon dúshlán agus thagann chun cinn agus an geilleagar ag bogadh ó fhreagairt phaindéime chuitg céim aisghabhála.

An Bhreatimeacht

Wider Cross – Cutting Issues

Saincheisteanna níos Leithne

Continued | Ar Lean

BREXIT

From 1 January 2021, many aspects of our relationship with our nearest neighbour changed fundamentally as we no longer share EU membership. The Government remains committed to protecting and strengthening the Ireland-UK relationship in the years ahead. Both Ireland and the UK remain co-guarantors of the Good Friday Agreement and are committed to the ongoing maintenance of the Common Travel Area and its associated rights and privileges.

It is clear that Brexit will have significant impacts in Ireland including those sectors of the economy that come under the remit of the Department such as tourism and Údarás na Gaeltachta supported companies.

The Department continues to work with colleagues across Government to address the many challenges resulting from Brexit. This cooperation also involves the relevant State Agencies, particularly the two North South bodies under the aegis of the Department. Furthermore, the Department participates in the work of the British-Irish Council established under the Good Friday Agreement.

Climate change and action

Making climate change a relatable social and cultural issue is central to the successful delivery of Ireland's overall transition towards a carbon – neutral society.

This Department is well-placed to harness the role of arts, culture, tourism, media and sport in public engagement with, and participation in, climate change and climate action. The Department's agencies are also well situated to engage with national networks such as local authorities, Arts Offices, libraries, Local Enterprise Offices among others, as well as initiatives such as the Public Participation Networks, Local Community Development Committees, and the Climate Action Regional Offices.

Ón 1 Eanáir 2021, d'athraigh go leor gnéithe dár gcaidreamh lenár gcomharsan is cóngarái go bunúsach mar nach roinntimid comhantas AE a thuilleadh. Tá an Rialtas fós tiomanta don chaidreamh idir Éirinn agus an Ríocht Aontaithe a chosaint agus a láidriú sna blianta romhainn. Tá Éire agus an RA fós mar chomhrathóirí ar Chomhaontú Aoine an Chéasta agus tá siad tiomanta do chothabháil leanúnach an Chomhlístéir Taistil agus na cearta agus pribhléidí a ghabhann leis.

Is léir go mbeidh tionchair shuntasacha ag an mBreatimeacht in Éirinn lena n-áirítear na hearnálacha sin den gheilleagar a thagann faoi shainchúram na Roinne cosúil le turasóireacht agus cuideachtaí a dtacaíonn Údarás na Gaeltachta leo.

Leanann an Roinn ag obair le comhghleacaithe ar fud an Rialtais le dul i gneileach leis na dúshláin go léir atá mar thoradh ar an mBreatimeacht. Baineann an comhar seo freisin leis na Gníomhreachtaí Stáit ábhartha, go háirithe an dá chomhlacht Thuaidh-Theas faoi choimirce na Roinne. Anus air sin, glacann an Roinn páirt in obair Chomhairle na Breatainne na hÉireann a bunaíodh faoi Chomhaontú Aoine an Chéasta.

Athrú Agus Gníomhú Aeráide

Tá saincheist shochaíoch agus chultúrtha naschta a dhéanamh den athrú aeráide lárnach do sheachadadh rathúil na hÉireann an aistríthe i dtreo shochaí neodrach ó thaobh carbón de.

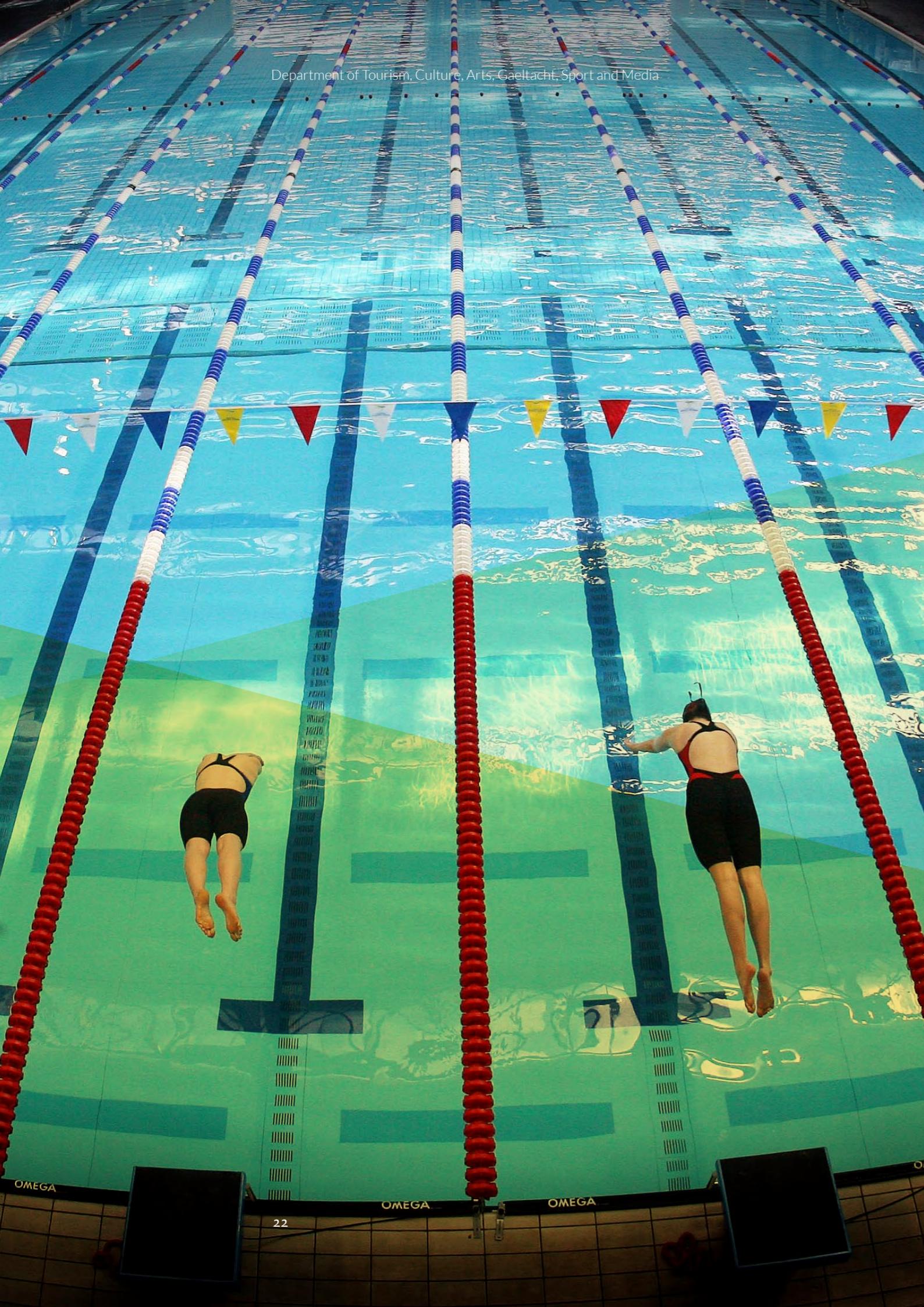
Tá deis mhaith ag an Roinn seo ról na n-ealaíon, an chultúir, agus an spóirt i ranpháirtíocht an phobail le, agus in, athrú aeráide agus gníomhú ar son na haeráide a úsáid. Tá deis mhaith ag gníomhreachta na Roinne freisin oibriú le lónraí náisiúnta amhail údarás Áitiúla, Oifigí Ealaíon, leabharlanna, Oifigí Fiontair Áitiúla i measc comhlachtaí eile cosúil le Lónraí Ranpháirtíocha Pobail, Coistí Forbartha Pobail Áitiúla, agus na hOifigí Réigiúnacha um Ghníomhú ar son na hAeráide.

The UN Sustainable Development Goals (SDGs) set out a vision for a safer, fairer, more prosperous and sustainable world by 2030. This Department will contribute to the Government action on embedding the SDGs into our programmes and policies and to the rollout of the second Sustainable Development Goals National Implementation Plan. We will support the achievement of relevant targets under the SDGs including those on Inclusive and Equitable Education, on Sustainable Economic Growth, on Inclusive and Sustainable Human Settlements and on Sustainable Consumption. This Department will be a strong participant in the whole-of-Government approach that is required to achieve the transformative change set out in the SDGs leading to a better and more sustainable future for all.

The Government's framework for "Sustainable Development for Ireland – Our Sustainable Future" sets out a vision on how we can transition Ireland and under the remit of this Department, many beneficial initiatives are already under way. The Broadcasting Authority of Ireland, for example, is actively engaged in ensuring that media helps lead Ireland towards a sustainable future. The Department is committed to the development of a new national tourism policy which will have sustainability at its core. Tourism Ireland and Fáilte Ireland are focused on meeting and exceeding visitors' stated preferences for the high quality of the Irish environment, its people and its culture. The Department will also seek to prioritise sustainability in its capital projects such as the National Sports Campus.

Leagtar fír amach i Spriocanna Forbartha Inbhuanaithe (SDGanna) na NA le haghaidh domhan níos sábhlíte, níos córa, níos rathúla agus níos inbhuanaithe faoi 2030. Leanfaidh an Roinn seo ag cur le gníomh an Rialtais chun na SDGanna a leabú inár gcláir agus inár mbeartais agus chun an dara Plean Forfheidhmithe Náisiúnta Spriocanna Forbartha Inbhuanaithe a fheidhmiú. Tacómid le baint amach na spriocanna ábhartha faoi na SDGanna lena n-áirítear iad siúd a bhaineann le hOideachas Cuimsitheach agus Cothrom, Fás Eacnamaíoch Inbhuanaithe, Lonnaíochtaí Daonna Cuimsitheacha agus Inbhuanaithe agus Tomhalas Inbhuanaithe. Beidh an Roinn seo ina rannpháirtí láidir sa chur chuige uile-Rialtais a theastaíonn chun an t-athrú cloachlaitheach a bhaint amach mar a leagtar amach sna SDGanna chun todhchaí níos fearr agus níos inbhuanaithe a bhaint amach do gach duine.

Leagtar fír amach i gcreat an Rialtais don "Fhorbairt Inbhuanaithe d'Éirinn – Ár dTodhchaí Inbhuanaithe" maidir leis an gcaoi gur féidir linn Éire a aistriú agus faoi choimirce na Roinne seo, tá go leor tionscnamh tairbheacha ar bun cheana féin. Tá Údarás Craolacháin na hÉireann, mar shampla, páirteach go gníomhach i gcintiú go gcabhraíonn na meáin chun Éire a threorú i dtreo todhchaí inbhuanaithe. Tá an Roinn tiomanta do bheartas náisiúnta turasóireachta nua a forbairt a mbeidh inbhuanaitheacht ina chroílár. Tá Turasóireacht Éireann agus Fáilte Éireann sírthe ar shainroghanna luité cuairteoirí a shásamh agus a shárú le haghaidh ardchaighdeán chomhshaol na hÉireann, a muintire agus a cultúir. Déanfaidh an Roinn iarracht freisin tosaíocht a dhéanamh den inbhuanaitheacht ina tionscadail chaipítíl amhail an Campas Náisiúnta Spóirt.



8

Achieving Our Goals Ár Spriocanna A Bhaint Amach

The Goals for the Department's sectors are underpinned by cross cutting sectoral goals of Diversity, Social Inclusion, full and effective Female Participation, environmental sustainability and climate change and increased use of the Irish language.

Ta Spriocanna Trasearnála Na Héagsúlachta, An Chuimsithe Sóisialta, Rannpháirtíocht Iomlán Agus Éifeachtach Na Mban, Na Hinbhuanaitheachta Comhshaoil, An Athraithe Aeráide Agus Úsáid Mhéadaithe Na Gaeilge Mar Bhuntaca Le Spriocanna Earnáil Na Roinne.

GOAL A – To support the recovery and economic growth of a competitive tourism sector that is environmentally, economically and socially sustainable.

High Level Strategies	Outcomes	Indicators
– The survival of tourism businesses and key tourism assets and the subsequent recovery of the sector from the COVID pandemic.	<ul style="list-style-type: none"> – Tourism businesses and key assets protected through the survival stage of the COVID crisis; – Policy options informed by the Tourism Recovery Plan and reports from the Recovery Oversight Group. 	<ul style="list-style-type: none"> – Support provided to Tourism Businesses to survive and recover from the COVID crisis.
– A tourism policy framework which promotes an environmentally, socially and economically sustainable tourism sector.	<ul style="list-style-type: none"> – A new Government tourism policy by 2023; – Initial action plan developed to promote sustainable tourism practises such as eco-tourism and other green tourism initiatives. 	<ul style="list-style-type: none"> – Renewed growth in the tourism sector which takes account of environmental, social and economic factors; – Metrics which measure the regional and seasonal impact of tourism as well as consumer sentiment about sustainable tourism products and experiences.
– The enhancement of sustainable employment in the tourism sector, with an emphasis on improving and upskilling the digital competencies of the tourism workforce.	<ul style="list-style-type: none"> – Jobs retained and created in the tourism sector, tourism employment sustained regionally and improved perceptions of Careers in the Tourism sector. 	<ul style="list-style-type: none"> – A substantial recovery in employment levels in tourism by 2023.

SPRIODA – Le tacú le haisghabháil agus fás eacnamaíoch earnáil turasóireachta iomaíoch atá inbhuanaithe i dtaobh an chomhshaoil, na heacnamaíochta agus go sóisialta.

Straitéisí Ardleibhíl	Torthaí	Táscairí
– Marthanais gnólachtaí turasóireachta agus príomhshócmhainní turasóireachta agus aisghabháil na hearnála ó phaindéim COVID ina dhiaidh sin.	<ul style="list-style-type: none"> – Gnólachtaí turasóireachta agus príomhshócmhainní cosanta trí chéim mharthanais ghéarchéim COVID; – Roghanna beartais a bhfuil Pleanáil Aisghabhála Turasóireachta mar bhuntaca leis agus a thuairiscíonn ón nGrúpa Maoirseachta Aisghabhála. 	<ul style="list-style-type: none"> – Tacaíocht soláthraithe do Ghnólachtaí Turasóireachta le maireachtáil agus aisghabháil ó ghéarchéim COVID.
– Creat beartais turasóireachta ina gcuirtear chun cinn earnáil turasóireachta inbhuanaithe i dtéarmaí comhshaoil, sóisialta agus eacnamaíocha.	<ul style="list-style-type: none"> – Beartas turasóireachta Rialtais nua faoi 2023; – Plean gníomhaíochta tosaigh forbartha chun cleachtais turasóireachta inbhuanaithe amhail éiceathurasóireach agus tionscnamh ghlasa turasóireachta eile a chur chun cinn. 	<ul style="list-style-type: none"> – Fás athnuaithe san earnáil turasóireacht ina gcuirtear san áireamh tosca comhshaoil, sóisialta agus eacnamaíocha; – Méadrachtá lena dtomhaistear tionchar réigiúnach agus séasúrach na turasóireachta chomh maith le tuairimí an tomhaltóra maidir le táirgí agus eispéiris turasóireachta inbhuanaithe.
– Fostaíocht inbhuanaithe a bhreisiú san earnáil turasóireachta, le béim ar inniúlachtaí digiteacha lucht saothar na turasóireachta a fheabhsú agus a uas-sciliú.	<ul style="list-style-type: none"> – Poist coinnithe agus cruthaithe san earnáil turasóireachta, fostaíocht turasóireachta cothaithe go réigiúnach agus braistíntí feabhsaithe ar Ghairmeacha in earnáil na Turasóireachta. 	<ul style="list-style-type: none"> – Aisghabháil shuntasach i leibhéal fostaíochta sa turasóireacht faoi 2023.
– Infheistíocht i margáiocht turasóireachta a chotháonn agus a phorbraíonn feasacht agus spéis in Éirinn mar cheann scriibe turasóireachta thar lear agus a uasmhéadaíonn cumas turasóireachta dúchais.	<ul style="list-style-type: none"> – Clár margáiochta turasóireachta éifeachtach i margáí thar lear agus baile; – Cláir mhargaíochta a thacaínn le hathchóiriú rochtain agus nascacht eitlíochta agus mhara chun na hÉireann; – Bliaín théamach a phorbairt thírithe ar chuaiteoirí a mhealladh go hÉirinn chun ár n-ealaíona, ár gcultúr agus ár n-oidhreacht a cheiliúradh; – Éire a phorbairt agus a chur chun cinn mar cheann scriibe fanacht fhada chun an turasóireachta a scaipeadh níos cothroime ar fud na tíre agus le cabhrú chun astaíochtaí a laghdú. 	<ul style="list-style-type: none"> – Aisghabháil shuntasach in ioncam ón turasóireacht thar lear faoi 2023; – Méadú inbhuanaithe in ioncam ó ghníomhaíochta turasóireachta dúchais i dtimpeallacht iarphaindéime; – Aisghabháil shuntasach i rochtain isteach faoi 2023.

GOAL A – To support the recovery and economic growth of a competitive tourism sector that is environmentally, economically and socially sustainable.

High Level Strategies	Outcomes	Indicators
– Investment in tourism marketing which maintains and develops awareness and interest in Ireland as an overseas tourism destination and optimizes domestic tourism potential.	<ul style="list-style-type: none"> – An effective tourism marketing programme in overseas and domestic markets; – Marketing programmes which support the restoration of aviation and maritime access and connectivity to Ireland; – The development of a themed year aimed at attracting visitors to Ireland to celebrate our arts, culture and heritage; – Develop and promote Ireland as a long-stay tourism destination to spread tourism more evenly across the country and to help reduce emissions. 	<ul style="list-style-type: none"> – A substantial recovery in revenue from overseas tourism by 2023; – A sustainable increase in revenue from domestic tourism activity in a post-pandemic environment; – A substantial recovery in inbound access by 2023.
– Investment in tourism product development, including in outdoor activities, which enhances Ireland's international reputation of being a green, clean and sustainable destination, while also appealing to the domestic market.	<ul style="list-style-type: none"> – Ireland's overall tourism product offering developed – and recognised internationally – as a year-round, high-quality tourism destination in both urban and rural settings; – Ireland established as a leading destination for outdoor activities; – Ireland's offering increasingly attractive to the domestic market, leading to growth in domestic tourism. 	<ul style="list-style-type: none"> – Ireland and our overall tourism product offering, including our outdoor activity offering, scoring well in terms of international comparative benchmarking and visitor satisfaction; – A sustainable increase in revenue from domestic tourism activity in a post-pandemic environment.
– An Irish tourism offering which is competitive by international standards.	<ul style="list-style-type: none"> – Adoption and promotion of policy options to improve the competitiveness of Irish tourism. 	<ul style="list-style-type: none"> – Evidence of improvement in the competitiveness of Ireland's tourism sector vis-à-vis its competitor set.

SPRIOMAÍ – Le tacú le haisghabháil agus fás eacnamaíoch earnáil turasóireachta iomaíoch atá inbhuanaithe i dtaobh an chomhshaoil, na heacnamaíochta agus go sóisialta.

Straitéisí Ardleibhíl	Torthaí	Táscairí
– Infheistíocht i bhforbairt táirge turasóireachta, lena n-áirítear gníomhaíochtaí allamuigh, a bhreisíonn cáil idirnáisiúnta na hÉireann mar cheann scriibe turasóireachta ardchaighdeán i suíomhanna uirbeacha agus tuaithe ar feadh na bliana;	<ul style="list-style-type: none"> – Forbairt déanta ar tháirge turasóireachta foriomlán na hÉireann – agus é aitheanta go hidirnáisiúnta – mar cheann scriibe turasóireachta ardchaighdeán i suíomhanna uirbeacha agus tuaithe ar feadh na bliana; – Éire bunaithe mar phríomhcheann scriibe le haghaidh gníomhaíochtaí allamuigh; – Tabhartas na hÉireann níos mealltaí don mhargadh dúchais, agus fás sa turasóireacht dúchais mar thoraidh air. 	<ul style="list-style-type: none"> – Éire agus ár dtáirge turasóireachta foriomlán, lena n-áirítear ár dtabhartas gníomhaíochta allamuigh, ag scóráil go maith i dtéarmáí tagarmharcáil comparáideach idirnáisiúnta agus sástacht cuairteora; – Méadú inbhuanaithe in ioncam ó ghníomhaíoch turasóireachta dúchais i dtimpeallacht iarpaindéime.
– Tabhartas turasóireachta Éireannach atá iomaíoch de réir caighdeán idirnáisiúnta.	<ul style="list-style-type: none"> – Glacadh agus cur chun cinn roghanna chun iomaíochas turasóireacht na hÉireann a fheabhsú. 	<ul style="list-style-type: none"> – Fianaise maidir le feabhas ar iomaíochas earnáil turasóireachta na hÉireann i dtaca lena shraith iomaitheora.

GOAL B – To support and develop engagement with, and in arts, culture and creativity by individuals and communities thereby enriching lives through cultural activity; and to promote Ireland's arts, culture and creativity globally while also coordinating the Decade of Centenaries 2012–2023 commemorations programme.

High Level Strategies	Outcomes	Indicators
<ul style="list-style-type: none"> – The survival of the arts and culture sectors and the subsequent recovery of the sector from the COVID taking into consideration the report of the Arts and Culture Recovery Taskforce; – The implementation of 'Culture 2025' policy and the Creative Ireland Programme 2017–2022 in partnership with national and local stakeholders; – Supporting our agencies and National Cultural Institutions in providing a high quality cultural offering to the public; – Future proofing our national collections to ensure they are available to future generations; – Expanding the opportunities for Ireland's audiovisual sectors; – Securing and upgrading a viable network of arts and cultural infrastructure; – Implementing the cultural actions under Global Ireland 2025 including the promotion and support of Irish artists globally; – Participating in EU and UNESCO policy and programme development and implementation; – Developing and delivering an inclusive Government Decade of Centenaries commemorative programme; informed by the guidance of the Expert Advisory Group; – Pilot a Universal Basic Income for artists. 	<ul style="list-style-type: none"> – Arts and culture sector protected through the survival stage of the COVID crisis; – Policy options informed by the Arts and Culture Recovery Taskforce; – Cultivate Irish artistic and creative talent and enhance Ireland's reputation as a hub of artistic excellence; – Realise Ireland's full creative potential through mainstreaming creativity in the life of the nation; – Improved access to the arts, the collections of the National Cultural Institutions and regional arts infrastructure; – Support the development and expansion of the film and television production sector; – The promotion of equality and diversity in the arts; – Enable the cultural and creative sectors to enhance engagement of the public on the urgent need for climate-related system, lifestyle and behaviour changes; – Ireland's policy priorities are reflected in EU policies and programmes; Enhanced recognition of UNESCO 2003 ICH Convention; – Additional opportunities for cultural and creative activities as part of the Decade of Centenaries Encourage local authorities to maximise engagement and facilitation with communities in developing commemorative events. 	<ul style="list-style-type: none"> – Enhanced opportunities for participation in creative activities by all citizens; – Levels of funding made available for support schemes and numbers of projects supported; – Progress on delivery of Programme of Investment in the National Cultural Institutions under the National Development Plan; – The number of enhanced collections and exhibition programmes in place and visitor numbers achieved; – Activity in the audiovisual industry as evidenced by turnover and employment levels; – Stakeholders' and public response to centenary commemorative events under the Decade of Centenaries; – Supportive environment for creative opportunities to thrive in the Night-Time Economy; – Inclusion of Ireland's policy priorities in EU legislation and programmes; – Number of living heritage practices recognized by UNESCO and on Ireland's National Inventory; – Pilot on Universal Basic Income completed; – Number and financial value of projects from Ireland awarded Culture Ireland funding; – Increased career opportunities for Irish artists, as evidenced by contracts secured to present work internationally.

SPRIOC B – Chun rannpháirtíocht leis agus sna healaíona, sa chultúr agus sa chruthaitheacht ag daoine aonair agus pobail a thacú agus a fhorbairt trína saibhreofaí a saolta trí ghníomhaíocht chultúrtha; agus chun ealaíona, cultúr agus cruthaitheacht na hÉireann a chur chun cinn ar fud an domhain; agus chun clár comóraidh Deich mBliana de Chomóradh Céad Bliaín 2012–2023 a chomhordú.

Straitéisí Ardleibhéal	Torthaí	Táscairí
<ul style="list-style-type: none"> – Marthanás earnálacha na n-ealaón agus an chultúr agus aisghabháil na hearnála ó phaindéim COVID ina dhiaidh sin agus tuarascáil Tascfhórsa Aisghabhála Ealaón agus Cultúir na Comhairle Ealaón á cur san áireamh; – Forfheidhmiú bheartas 'Cultúr 2025' agus Chlár Éire Ildánach 2017–2022 i gcompháirt le páirtithe leasmhara náisiúnta agus áitiúla; – Tacú lenár gníomhaíochtaí agus le hInstitiúidí Cultúrtha Náisiúnta chun tabhartas cultúrtha cáilíochta a sholáthar don phobal; – Féachaint chuige go seasfaidh ár mbailiúcháin náisiúnta an aimsir lena chinntíú go mbíonn siad ar fáil do ghlúnta amach romhainn; – Deiseanna a leathnú i gcomhair earnálacha closamhairc na hÉireann; – Lónra indéanta de bhonneagar ealaón agus cultúrtha a shlánú agus a uasghrádú; – Na gníomhartha cultúrtha a fhorfheidhmiú faoi Éire Domhanda 2025 lena n-áirítear cur chun cinn agus tacaíocht le healaíontóirí Éireannacha ar fud an domhain; – Páirt a ghlacadh i bhforbairt agus i bhforfheidhmiú beartais agus cláir AE agus UNESCO; – Clár comórtha Deich mBliana de Chomóradh Céad Bliaín a fhorbairt agus a sheachadadh; le treoir an tSainghrúpa Comhairleach mar bhuntaca leis. 	<ul style="list-style-type: none"> – An earnáil ealaón agus cultúr cosanta trí chéim mharthanais ghéarchéim COVID; – An Tascfhórsa Aisghabhála Ealaón agus Cultúir mar bhuntaca le roghanna beartais; – Tallann ealaíonta agus cruthaitheach Éireannach a shaothrú agus cáil na hÉireann mar mhol den sármhaiteas ealaíonta a bhreisiú; – Cumas cruthaitheach iomlán na hÉireann a bhaint amach trí cruthaitheach a phríomhshruthú i saol an náisiúin; – Rochtain fheabhsaithe ar na healaíona, ar bhailiúcháin Institiúidí Cultúrtha Náisiúnta agus ar bhonneagar ealaón réigiúnach; – Tacú le forbairt agus leathnú na hearnála scannáin agus teilibhise; – Cuir chun cinn an chomhionannais agus na héagsúlachta sna healaíona; – Na hearnálacha cultúrtha agus cruthaitheacha a chumasú le rannpháirtíocht an phobail a bhreisiú ar an ngá práinneach le haghaidh córas a bhaineann leis an aeráid, athruithe stíl mhaireachtála agus iompair; – Léirítear tosaíochta beartais na hÉireann i mbeartais agus i gcláir AE; Aitheantas breisithe ar Choinbhinsiún ICH UNESCO 2003; – Deiseanna breise le haghaidh gníomhaíochtaí cultúrtha agus cruthaitheacha mar chuid den Deich mBliana de Chomóradh Céad Bliaín Údarás áitiúla a spreagadh chun an úsáid is fearr a bhaint as rannpháirtíocht agus éascú le pobail chun imeachtaí comóraidh a fhorbairt. 	<ul style="list-style-type: none"> – Deiseanna breisithe i gcomhair rannpháirtíocht i gníomhaíochtaí cruthaitheacha ag gach saoránach; – An leibhéal maoinithe á chur ar fáil do scéimeanna tacaíochta agus an lón tionscadal a dtacáitear leo; – Dul chun cinn i seachadadh an Chláir Infheistíochta sna hInstitiúidí Náisiúnta Cultúrtha faoin bPlean Forbartha Náisiúnta; – Baintear amach an lón bailiúchán agus clár taispeántais breisithe atá i bhfeidhm agus an lón cuairteoirí; – Gníomhaíochta sna tionscal closamhairc mar a fhictear i leibhéal láimhdeachais agus fostáiochta; – Freagra páirtithe leasmhara agus poiblí le himeachtaí comórtha céad bliain faoin Deich mBliana de Chomóradh Céad Bliaín; – Timpeallacht thacúil do dheiseanna cruthaitheacha le bláthú sa Gheilleagar Oíche; – Tosaíochta beartais na hÉireann san áireamh i reachtaíocht agus i gcláir AE; – Lón na gcleachtas oidhreachta beo arna shainaithe ag UNESCO ar Fhardal Náisiúnta na hÉireann; – Clár píolótach maidir le Bunioncam Uilíoch curtha i gcrích; – Lón agus luach airgeadais na dtionscadal as Éirinn a bhrontar maoiniú Cultúr Éireann orthu.

GOAL B – To support and develop engagement with, and in arts, culture and creativity by individuals and communities thereby enriching lives through cultural activity; and to promote Ireland's arts, culture and creativity globally while also coordinating the Decade of Centenaries 2012–2023 commemorations programme.

High Level Strategies	Outcomes	Indicators
<ul style="list-style-type: none"> – Increasing cultural and creative opportunities as part of the Night-Time Economy Taskforce; – Supporting the National Traveller and Roma Inclusion Strategy by undertaking initiatives and projects for the Traveller and Roma communities; – Promoting the contribution of women to Art & Culture, through innovative cultural schemes like the Markievicz Award, which supports new works of art; – Supporting the cultural and creative sector in a green recovery, assisting it in becoming a more sustainable, low-carbon industry, lowering the associated emissions, and developing an indigenous market for climate-friendly solutions for the sector; – Supporting Creative Ireland in its 'Engaging the Public on Climate Change through the Cultural and Creative Sectors' initiative; – Enabling people with disabilities to participate in cultural-related activities and programmes; – Raise appreciation and use of the Irish language through cultural activities. 	<ul style="list-style-type: none"> – Make recommendations to Government following the completed pilot on Universal Basic Income; – Sustained opportunities for Irish artists to present and promote their work internationally; – Vibrant cultural offering as part of the Night-Time Economy; – Foster further collaboration between Departments, local authorities and local arts organisations through Creative Communities and Creative Schools; – Support measures to increase the provision of affordable workspaces for artists and creative practitioners; – Support initiatives by civil society, the community sector, and the arts and cultural sector, aimed at promoting constructive and inclusive dialogue around the future of the island; – Continue to support the increasing visibility of female creative talent, in the film industry by implementing the Irish Film Board's Gender Equality Six Point Plan, and in the audiovisual sector; – Incorporate green policies and initiatives as part of grant funding and other supports to the cultural and creative sector as part of the overall recovery strategy; – Supporting and developing Specific Irish based creative initiatives. 	<ul style="list-style-type: none"> – A more sustainable and low carbon cultural and creative sector; – Increased number of creative and innovative forms of engagement of the public on climate action; – Continuing increase of engagement of Female creative talent in the Irish Film Industry and audiovisual sector; – An increased number of creative initiatives using the Irish language.

SPRIOC B – Chun rannpháirtíocht leis agus sna healaíona, sa chultúr agus sa chruthaitheacht ag daoine aonair agus pobail a thacú agus a fhorbairt trína saibhreofaí a saolta trí ghníomhaíocht chultúrtha; agus chun ealaíona, cultúr agus cruthaitheacht na hÉireann a chur chun cinn ar fud an domhain; agus chun clár comóraidh Deich mBliana de Chomóradh Céad Bliain 2012–2023 a chomhordú.

Straitéisí Ardleibhéal	Torthaí	Táscairí
<ul style="list-style-type: none"> – Bunioncam Uilíoch d'ealaíontóirí a chur ar fáil ar bhonn píolótach; – Deiseanna cultúrtha agus cruthaitheacha a mhéadú mar chuid den Tascfhórsa don Gheilleagar Oíche; – Tacú leis an National Traveller and Roma Inclusion Strategy trí thabhairt faoi thionscnaimh agus thionscadail do phobail an Lucht Siúil agus na Romach; – Ranníocaíocht na mban leis an Ealaín agus an Cultúr a chur chun cinn, trí scéimeanna cultúrtha nuálacha amhail Gradam Markievicz, a thacaíonn le saothair ealaíne nua; – Tacú leis an earnáil chultúrtha agus chruthaitheach in aisghabháil ghlas, ag cuidiú leis bheith ina thionscal níos inbhuanaithe, ísealcharbóin, ag íslíú na n-astaíochtaí lena mbaineann, agus margadh dúchais a fhorbairt le haghaidh réiteach neamhdhíobhálacha don aeráid don earnáil; – Tacú le hÉire Ildánach ina thionscnamh 'Teagmháil leis an bpobal maidir leis an Athrú Aeráide trí na hEarnálacha Cultúrtha agus Cruthaitheacha'; – Daoine faoi mhíchumas a chumasú le páirt a ghlaicadh i ngníomhaíochtaí agus i gcláir a bhaineann le cultúr; – Léiríthuscint agus úsáid na Gaeilge a mhéadú trí ghníomhaíochtaí cultúrtha. 	<ul style="list-style-type: none"> – Moltaí a dhéanamh don Rialtas tar éis an clár piolótach maidir le Bunioncam Uilíoch a chur i gcrích; – Deiseanna leanúnacha d'ealaíontóirí Éireannacha chun a gcuid saothair a chur i láthair agus a chur chun cinn go hidirnáisiúnta; – Tabhartas cultúrtha beoga mar chuid den Gheilleagar Oíche; – Tuilleadh comhoibrithe idir Ranna, údarás áitiúla agus eagraíochtaí ealaíon áitiúla a chothú trí Phobail Ildánacha agus Scoileanna Ildánacha; – Tacú le bearta chun soláthar spásanna oibre inacmhainne d'ealaíontóirí agus cleachtóirí cruthaitheacha a mhéadú; – Tacú le tionscnaimh ón sochaí sibhialta, ón earnáil phobail, ón earnáil ealaíon agus chultúr, dírithe ar idirphlé cuiditheach agus cuimsitheach maidir le todhcháí an oileán a chur chun cinn; – Leanúint ar aghaidh ag méadú infheictheacht tallann chruthaitheach na mban i dtionscal na scannán trí Phlean Sé Phointe um Chomhionannas Inscne Bhord Scannán na hÉireann, agus san earnáil chlosamhairc; – Beartais agus tionscnaimh ghlasa a ionchorprú mar chuid de mhaoiniú deontais agus tacaíochtaí eile leis an earnáil chultúrtha agus chruthaitheach mar chuid den straitéis aisghabhála foriomlán; – Leanúint ar aghaidh ag méadú infheictheacht tallann chruthaitheach na mban i dtionscal na scannán trí Phlean Sé Phointe um Chomhionannas Inscne Bhord Scannán na hÉireann, agus san earnáil chlosamhairc; – Tionscnaimh chruthaitheacha shonracha lonnaithe in Éirinn a thacú agus a fhorbairt. 	<ul style="list-style-type: none"> – Deiseanna gairme méadaithe d'ealaíontóirí Éireannacha, mar a fheictear le conartháil slánaithe chun saothar a chur i láthair go hidirnáisiúnta; – Earnáil chultúrtha agus chruthaitheach níos inbhuanaithe agus ísealcharbóin; – Lón méadaithe fairmeacha cruthaitheacha agus nuálacha rannpháirtíochta leis an bpobal maidir leis an athrú aeráide; – Méadú leanúnach i rannpháirtíochtaí tallann chruthaitheach na mBan i dtionscal Scannán na hÉireann agus san earnáil chlosamhairc; – Lón níos mó tionscnamh cruthaitheach ina n-úsáidtear an Ghaeilge.

GOAL C – To support the use of the Irish language throughout Ireland, in the European Union and globally and to strengthen its use as the principal community language of the Gaeltacht.

High Level Strategies	Outcomes	Indicators
<ul style="list-style-type: none"> – Continue to co-ordinate on a cross government basis the implementation of the Government's 5-Year Action Plan for the Irish Language and the overarching 20-Year Strategy for the Irish Language 2010-2030 in support of the Irish language both nationally and within Gaeltacht regions; – Continue to oversee the implementation of the language planning process in respect of Gaeltacht regions, Gaeltacht Service Towns and Irish Language Networks – as set out under the Gaeltacht Act 2012, in conjunction with Údarás na Gaeltachta and Foras na Gaeilge; – Continue to support Údarás na Gaeltachta as the statutory agency for the economic, linguistic and cultural development of the Gaeltacht; – Encourage the use of green technologies in all new build and retrofit capital projects funded by both the Department and Údarás na Gaeltachta in the Gaeltacht and Irish language sectors; – Promote the development of Irish Language Centres in Dublin and across the country, for a community-based approach to Irish-language promotion; – Integrate the promotion of the Irish language into the work of the tourism, culture, arts, sport and media divisions of the Department; – Increase access for disadvantaged and new Irish communities to Irish language activities. 	<ul style="list-style-type: none"> – The Irish language as community and household language further strengthened in Gaeltacht regions; – Community and language infrastructure in Gaeltacht regions further developed; – Improved enterprise activity, and employment opportunities in Gaeltacht regions; – Ending of the derogation on the use of the Irish language in the European Union by 2022; – Irish Language Centres developed nationwide; – Increased use of the Irish language in all sectors served by the Department; – Use of green technology maximised in Irish Language Centres; – Increased use of green technologies in Údarás na Gaeltachta building-stock and in community co-operative buildings; – Increased inclusiveness in Irish language activities and programmes funded by the Department and its agencies. 	<ul style="list-style-type: none"> – Measurable progress achieved in relation to the c. 180 actions set out in the 5-Year Action Plan for the Irish Language; in respect of which annual progress reports will continue to be published; – Number of language plans under implementation in Gaeltacht Language Planning Areas, Gaeltacht Service Towns and Irish Language Networks; – Number of Irish language speakers as per the national Census of Population; – Number of jobs created and maintained in the Gaeltacht; – Annual EU translation increments as laid down by Regulation achieved; – Number of cross divisional projects developed involving the use of the Irish language; – Number of green retrofit and new-build projects funded; – Number of children from DEIS schools attending Gaeltacht summer courses; – Number of children with new Irish backgrounds participating in Irish language activities.

SPRIODA – Tacú le húsáid na Gaeilge, ar fud na hÉireann, san Aontas Eorpach agus ar fudan domhain agus chun a húsáid a láidriú mar phríomhtheanga pobail na Gaeltachta.

Straitéisí Ardleibhéal	Torthaí	Táscairí
<ul style="list-style-type: none"> – Leanúint ag comhordú ar bhonn trasrialtais le forfheidhmiú Phlean Gníomhaíochta 5 Bliana an Rialtais don Ghaeilge agus Straitéis 20-Bliain don Ghaeilge 2010-2030 uileghabhálach mar thacaíocht leis an nGaeilge go náisiúnta agus i réigiún Ghæltachta; – Leanúint ag maoirsíú forfheidhmiú an phróisis pleánala teanga i ndáil le réigiún Ghæltachta, Bailte Seirbhísé Ghæltachta agus Lónraí Gaeilge – mar a leagtar amach faoi Acht na Ghæltachta 2012, i gcomhar le hÚdarás na Ghæltachta agus Foras na Gaeilge; – Leanúint ar aghaidh ag tacú le hÚdarás na Ghæltachta mar ghníomhaireacht reachtúil le haghaidh forbairt eacnamaíoch, theangeolaíoch agus chultúrtha na Ghæltachta; – Úsáid níos mó á baint as an nGaeilge i ngach earnáil ar a bhfreastalaíonn an Roinn; – Úsáid na teicneolaíochta glais uasmhéadaithe in ionad Ghaeilge; – Úsáid níos mó á baint as teicneolaíochtaí glasa i stoc foirgneamh Údarás na Ghæltachta agus i bhfoirgnimh chomharchumainn phoiblí; – Cuimsitheacht mhéadaithe i gníomhaíochtaí agus i gcláir Ghaeilge arna maoiniú ag an Roinn agus a gníomhaireachtaí. – Forbairt ionad Ghaeilge i mBaile Átha Cliath agus ar fud na tíre a chur chun cinn, le haghaidh cur chuige bunaithe ar an bpobal i leith chur chun cinn na Gaeilge; – Cur chun cinn na Gaeilge a chomhtháthú in obair na rannógturasóireachta, cultúr, ealaíon, spóirt agus meán de Roinn; – Rochtaí a mhéadú do phobail Éireannacha faoi mhíbhuntáiste agus nua ar gníomhaíochtaí Gaeilge. 	<ul style="list-style-type: none"> – An Ghaeilge mar theanga phobail agus teaghlaigh láidrithe a thuilleadh i réigiún Ghæltachta; – Forbairt bhreise déanta ar bhonneagar pobail agus teanga i réigiún Ghæltachta; – Gníomhaíochta frontair agus deiseanna festaíochta feabhsaithe i réigiún Ghæltachta; – Deireadh le maolú ar úsáid na Gaeilge san Aontas Eorpach daoi 2022; – Ionaid Ghaeilge arna bhforbairt ar fud na tíre; – Úsáid níos mó á baint as an nGaeilge i ngach earnáil ar a bhfreastalaíonn an Roinn; – Úsáid na teicneolaíochta glais uasmhéadaithe in ionad Ghaeilge; – Úsáid níos mó á baint as teicneolaíochtaí glasa i stoc foirgneamh Údarás na Ghæltachta agus i bhfoirgnimh chomharchumainn phoiblí; – Cuimsitheacht mhéadaithe i gníomhaíochtaí agus i gcláir Ghaeilge arna maoiniú ag an Roinn agus a gníomhaireachtaí. 	<ul style="list-style-type: none"> – Dul chun cinn intomhaiste bainte amach i ndáil leis an timpeall 180 gníomh arna leagan amach sa Phlean Gníomhaíochta 5 Bliana don Ghaeilge; i ndáil lena leanfar ag foilsíú tuarascálacha bliantúla um dhul chun cinn; – An lón pleananna teanga á bhforfheidhmiú i Limistéir Phleanála Teanga Ghæltachta, i mbailte Seirbhísé Ghæltachta agus i Lónraí Gaeilge; – An lón cainteoirí Gaeilge de réir an Daonáirimh náisiúnta; – An lón post cruthaithe agus cothaithe sa Ghæltach; – Incrimintí aistriúchán bliantúla AE arna leagan síos de réir Rialachán bainte amach; – Roinnt tionscadal trasearnála forbartha inar úsáideadh an Ghaeilge; – Roinnt tionscadal glasa iarfheistithe agus nuathógrtha maoinithe; – Roinnt leanaí ó scoileanna DEIS ag freastal ar chúrsaí samhraigh Ghæltachta; – Roinnt leanaí le cúrlaí Éireannacha nua páirteach i gníomhaíochtaí Gaeilge.

GOAL D – Promote greater sports participation by all, with particular focus on female participation and diversity, while continuing to invest in new sports facilities, high performance athletes and the hosting of major events.

High Level Strategies	Outcomes	Indicators
– Deliver a sustained increase in participation rates towards achieving the Programme for Government target of at least 60% of the population by 2027.	<ul style="list-style-type: none"> Further progress recorded in increasing the levels of active and social participation in sport for the population as a whole as well as target groups including people with disabilities and disadvantaged communities; Review undertaken of inclusiveness and participation in all funded sports, to ensure that gender, ethnicity, and culture are not a barrier to involvement. 	<ul style="list-style-type: none"> Irish Sports Monitor 2021 survey data demonstrate sustained increase in active participation in sport; Increased level of sport participation particularly amongst women, in disadvantaged areas and by other groups with lower participation levels; Survey data demonstrates continued progress on reducing sedentary behaviour and increasing physical activity in the population during 2021.
– Ensure an open, transparent and effective system is in place to support the provision of sports facilities at local and regional level through the Sports Capital and Equipment Programme.	<ul style="list-style-type: none"> Increased number of modern, high quality and accessible sports facilities with appropriate equipment available for all users. 	<ul style="list-style-type: none"> Data Increased level of sport participation amongst women, in other groups with lower participation and in disadvantaged area.
– Ensure that facilities already awarded funding under the Large Scale Sport Infrastructure Fund (LSSIF) and the Local Authority Swimming Pool Programme (LASPP) are complete and, subject to the availability of additional funding, ensure that a transparent and effective system is in place to support new large scale sports projects.	<ul style="list-style-type: none"> New projects complete providing high quality facilities for sport participation and an improved visitor experience for supporters at the venues. 	<ul style="list-style-type: none"> Increased level of sport participation and higher attendances at events at new facilities.
– Continue to implement the National Sports Policy 2018-2027 and deliver the priority actions set out in the Sports Action Plan 2021-2023 with the emphasis on actions aimed at supporting the sport sector through the COVID-19 pandemic and recovery.	<ul style="list-style-type: none"> Significant delivery of NSP actions and progress made on actions set out in the Sports Action Plan; High performance athletes and teams supported to achieve their potential in international competition; Strengthened capacity across the sport sector including the publication of a sports volunteering strategy. 	<ul style="list-style-type: none"> Progress recorded towards the achievements of goals set out in the National Sports Policy for active and social participation, high performance sport and capacity building in the sport sector.

SPRIOD – Rannpháirtíocht níos mó i spóirt ag gach duine a chur chun cinn, le fócas ar leith ar ranpháirtíocht na mban agus éagsúlacht, fad is a leanatar ag infheistiú in áiseanna spóirt nua, lúthchleasaithe ardfheidhmíochta agus óstáil móimeachtaí.

Straitéisí Ardleibhéal	Torthaí	Táscairí
– Méadú leanúnach a sheachadadh i rátaí ranpháirtíochta i dtreo an sprioc sa Chlár don Rialtas de 60% ar a laghad den daonra faoi 2027 a bhaint amach.	<ul style="list-style-type: none"> Dul chun cinn breise taifeadta i méadú sna leibhéal gníomhaíochta agus ranpháirtíochta sóisialta i spórt don daonra ina ionláine chomh maith le spriocgrúpaí lena n-áirítear daoine faoi mhíchumas agus pobail faoi mhíbhuntáiste; Athbhreithniú déanta ar chuimsitheacht agus ranpháirtíocht i ngach spórt maoinithe, lena chinntí nach bhfuil inscne, eitneacht, ná cultúr ina mbac le ranpháirtíochta. 	<ul style="list-style-type: none"> Léiríonn sonraí i suirbhé Monatóireacht Spóirt na hÉireann 2021 méadú leanúnach i ranpháirtíochta ghníomhach i spórt; Leibhéal méadaithe ranpháirtíochta i spórt go háirithe i measc na mban agus na gcaillíní, i gceantair faoi mhíbhuntáiste agus i measc grúpaí eile le leibhéal ísle ranpháirtíochta; Léiríonn sonraí suirbhé an dul chun cinn leanúnach chun iompar neamhgníomhach a laghdú agus gníomhaíocht fhisiciúil a mhéadú sa daonra i rith 2021.
– Cinntiú go bhfuil córas oscailte, tréadhearach agus éifeachta i bhfeidhm le tacú le soláthar áiseanna spóirt ag leibhéal áitiúil agus réigiúnach tríd an gClár Caipitiúil Spóirt agus Trealmh.	<ul style="list-style-type: none"> Lón níos mó áiseanna spóirt nua-aimseartha, ardchaighdeán agus inrochtana le trealamh cuí ar fáil do gach úsáideoir. 	<ul style="list-style-type: none"> Leibhéal méadaithe ranpháirtíochta i spórt i measc na mban, i measc grúpaí eile le leibhéal ísle ranpháirtíochta agus i gceantair faoi mhíbhuntáiste.
– Cinnigh go gcríochnaítear áiseanna ar bronnadh maoiniú orthu cheana féin faoin gCiste Bonneagair Spóirt ar Scála Mór (LSSIF) agus an Clár um Linnte Snáma Údarás Áitiúla (LASPP) agus, faoi réir infhaighteacht maoinithe breise, cinnigh go bhfuil córas tréadhearach agus éifeachtach i bhfeidhm le tacú le tionscadail spóirt nua ar scála mór.	<ul style="list-style-type: none"> Tionscadail nua críochnaithe ag soláthar áiseanna ardchaighdeán don ranpháirtíochta spóirt agus eispíreas feabhsaithe cuairteora do thacadóirí ag na hionaid. 	<ul style="list-style-type: none"> Leibhéal méadaithe ranpháirtíochta sa spórt agus tinreamh níos airde ag imeachtaí ag áiseanna nua.
– Leanúint ag forfheidhmiú an Bheartais Spóirt Náisiúnta 2018-2027 agus dul chun cinn déanta ar ghníomhartha arna leagan amach sa Phlean Gníomhaíochta Spóirt 2021-2023 a sheachadadh le béim ar ghníomhartha dírithe ar thacú leis an earnáil spóirt le linn phaindéim COVID-19 agus na haisghabhála.	<ul style="list-style-type: none"> Seachadadh suntasach gníomhartha NSP agus dul chun cinn déanta ar ghníomhartha arna leagan amach sa Phlean Gníomhaíochta Spóirt. Tacaíocht curtha ar fáil do lúthchleasaithe agus d'fhoirne ardfheidhmíochta chun a gcumas a bhaint amach i gcomórtas idirnáisiúnta. Cumas láidrithe ar fud na hearnála spóirt lena n-áirítear foilsí straitéis um obair dheonach sa spóirt. 	<ul style="list-style-type: none"> Dul chun cinn taifeadta i dtreo na spriocanna arna leagan amach sa Bheartas Spóirt Náisiúnta le haghaidh ranpháirtíochta ghníomhach agus shóisialta, spórt ardfheidhmíochta agus tógáil cumais in earnáil an spóirt a bhaint amach.

GOAL D – Promote greater sports participation by all, with particular focus on female participation and diversity, while continuing to invest in new sports facilities, high performance athletes and the hosting of major events.

High Level Strategies	Outcomes	Indicators
<ul style="list-style-type: none"> – Oversee the completion of the Sport Ireland Campus at Blanchardstown including the development of projects set out in the Campus Masterplan. 	<ul style="list-style-type: none"> – Delivery of projects at the Campus as set out in the Campus Masterplan, to support high our performance athletes to achieve their full potential as well as facilities for the benefit of the local community; – Effective oversight of capital projects to ensure value for money and full compliance with the public spending code. 	<ul style="list-style-type: none"> – Appraisal of project delivery and periodic review of the Campus Masterplan to monitor achievement of intended outcomes in both high performance sport and participation.
<ul style="list-style-type: none"> – Provide leadership for cross-sectoral sports issues and the sport sector, including gender equality, diversity and inclusion and develop policy in this regard; – Mandate Sport Ireland to develop a programme of interventions to boost participation levels among people with disabilities. 	<ul style="list-style-type: none"> – Resources targeted at programmes that seek to address inequalities in sports participation, in particular socioeconomic disadvantage; – In collaboration with the Department of Health, a refreshed National Physical Activity Plan published (NPAP) and significant progress achieved on actions therein; – Sport appropriately recognised in priority cross-Government strategies including gender, inclusion, racism and discrimination, and COVID-19 recovery. 	<ul style="list-style-type: none"> – Improvements in activity levels registered in the Irish Sports Monitor, Healthy Ireland Survey, other official surveys and published research; – Gains demonstrated across all the indicators of the Sport Ireland Women in Sport Policy; – Number of cross-Government policies in which the Irish sport sector plays a supporting role to deliver health, wellbeing and other outcomes for the nation.

SPRIOD – Rannpháirtíocht níos mó i spóirt ag gach duine a chur chun cinn, le fócas ar leith ar rannpháirtíocht na mban agus éagsúlacht, fad is a leanatar ag infheistiú in áiseanna spóirt nua, lúthchleasaithe ardfheidhmíochta agus óstáil móriméachtaí.

Straitéisí Ardleibhéal	Torthaí	Táscairí
<ul style="list-style-type: none"> – Maoiriú a dhéanamh ar chríochnú Champas Spórt Éireann ag Baile Bhlaínseir lena n-áirítear forbairt tionscadal arna leagan amach i Máistirphlean an Champais. 	<ul style="list-style-type: none"> – Seachadadh tionscadal ag an gCampas arna leagan amach i Máistirphlean an Champais, le tacú lenár lúthchleasaithe ardfheidhmíochta chun a gcumas iomlán a bhaint amach chomh maith le háiseanna chun tairbhe an phobail áitiúil; – Maoiriú éifeachtach ar thionscadail chaipitil chun luach ar airgead agus comhlíontacht iomlán leis an gcód caiteachais phoiblí a chinntí. 	<ul style="list-style-type: none"> – Breithmeas ar sheachadadh tionscadail agus athbhreithniú tréimhsíúil ar Mháistirphlean an Champais chun monatóireacht a dhéanamh ar bhaint amach na dtorthaí a bhí beartaithe sa spórt ardfheidhmíochta agus sa rannpháirtíocht araon.
<ul style="list-style-type: none"> – Ceannaireacht a sholáthar do shaincheisteanna spóirt trasearnála agus earnáil an spóirt, lena n-áirítear comhionannas inscne, éagsúlacht agus cuimsíú agus beartas a fhorbairt chuige seo; – Spórt Éireann a shainordú chun clár idirghabhálacha a fhorbairt chun leibhéal rannpháirtíochta a mhéadú i measc daoine faoi mhíchumais. 	<ul style="list-style-type: none"> – Acmhainní dírithe ar chláir ina ndéantar iarracht dul i ngleic le héagothroimí i rannpháirtíochta spóirt, go háirithe míbhuntáiste socheacnamaíoch; – I gcomhar leis an Roinn Sláinte, Pleán Gníomhaíochta Fisiciúil Náisiúnta (NPAP) nua foilsithe agus dul chun cinn suntasach baint amach ar na gníomhartha ann; – An spóirt á aithint go cuí i straitéisí tosaíochta tras-Rialtais lena n-áirítear inscne, cuimsíú, ciníochas agus idirdhealú, agus aisghabháil COVID-19. 	<ul style="list-style-type: none"> – Feabhsúcháin i leibhéal ghníomhaíochta cláraithe le Monatóireacht Spórt na hÉireann, Suirbhé Éire Sláintiúil, suirbhéanna oifigiúla agus taighde foilsithe eile; – Léirítear gnóthachain sna táscairí ar fad i mBeartas Mhná sa Spórt de chuid Spórt Éireann; – An lón beartas tras-Rialtais ina bhfuil ról tacaíochta ag earnáil spórt na hÉireann chun sláinte, folláine agus torthaí eile don náisiún a sheachadadh.

GOAL D – Promote greater sports participation by all, with particular focus on female participation and diversity, while continuing to invest in new sports facilities, high performance athletes and the hosting of major events.

High Level Strategies	Outcomes	Indicators
<ul style="list-style-type: none"> – Recognising the importance of safeguarding public funds as well as the reputational harm associated with high profile governance crises, redouble efforts to improve standards of corporate governance across the sport sector; – Increase the role of women in the management and leadership of Irish sport. 	<ul style="list-style-type: none"> – Achieve compliance by all sporting bodies with the Governance Code for Sport by the end of 2021; – All sporting bodies to deliver progress on their gender equality action plans including progress towards the target of at least 40% representation on their Boards; – Continued progress in closing the gender participation gap and increased women's participation in coaching, officiating and the leadership of sporting organisation; – Continue to increase funding year on year for the Sport Ireland's Women in Sports programme; – Develop initiatives to increase the level of media coverage, nationally and locally, of women's sport and attendance at women's sport events. 	<ul style="list-style-type: none"> – Sport Ireland will collate data and report progress to the Ministers at agreed intervals to monitor progress; – Increased media coverage of women's sports; – Increased funding for Women's sporting events; – Increased participation in sport by women as a result of initiatives such as Get Walking, Get Cycling, etc.
<ul style="list-style-type: none"> – Develop a Major Sporting Events Policy and an Inclusive Strategy to implement that policy. 	<ul style="list-style-type: none"> – A policy and strategy that provide clear direction in the attraction and management of major sporting events, to Ireland. 	<ul style="list-style-type: none"> – Growth in activity in Major Sporting Events.
<ul style="list-style-type: none"> – To continue assessing bidding, delivering and developing major sporting events such as Euro 2020 and Ryder Cup 2027. 	<ul style="list-style-type: none"> – Successful attraction, negotiation and delivery of major sporting events in Ireland. 	<ul style="list-style-type: none"> – Growth in activity in Major sporting events in Ireland and supports for Tournaments delivered successfully.

SPRIOD – Rannpháirtíocht níos mó i spóirt ag gach duine a chur chun cinn, le fócas ar leith ar ranpháirtíocht na mban agus éagsúlacht, fad is a leantar ag infheistiú in áiseanna spóirt nua, lúthchleasaithe ardfheidhmíochta agus óstáil móriméachtaí.

Straitéisí Ardleibhéal	Torthaí	Táscairí
<ul style="list-style-type: none"> – Aitheantas a thabhairt don tábhacht a bhaineann le cistí poiblí a chosaint chomh maith leis an dochar cáile a bhaineann le géarchéimeanna rialachais ardphróifile, iarracht a mhéadú chun caighdeáin an rialachais chorparáidigh a fheabhsú ar fud earnáil an spóirt; – Ról na mban i mbainistíocht agus ceannaireacht spórt na hÉireann a mhéadú. 	<ul style="list-style-type: none"> – Comhlíontacht ó gach eagraíocht spóirt leis an gCód Rialachais don Spórt a bhaint amach faoi dheireadh 2021; – Na comhlacthaí spóirt ar fad chun dul chun cinn a sheachadadh ar a bpleannanna gníomhaíochta um chomhionannas inscne lena n-áirítear dul chun cinn i dtreo an sprioc d'ionadaíochta 40% ar a laghad ar a mBoird; – Dul chun cinn leanúnach chun an bhearna inscne i ranpháirtíocht a dhúnadh agus ranpháirtíocht ban mhéadaithe i gcóitseáil, bheith i mbun réiteoireachta agus ceannaireacht eagraíochtaí spóirt; – Leanúint ar aghaidh ag méadú maoinithe bliain i ndiaidh bliana do chlár Mhná i Spórt de chuid Spórt Éireann; – Tionscnamh a fhorbairt chun leibhéal an chlúdaigh mheán a fhaigheann spórt na meán agus freastal ar imeachtaí spóirt na mban a mhéadú, go náisiúnta agus go háitiúil. 	<ul style="list-style-type: none"> – Cuirfidh Spórt Éireann sonraí i dtoll a chéile agus tuairisceoidh siad chuig Airí ag eatraimh chomhaontaithe chun súil a choinneáil ar dhul chun cinn; – Clúdach meán níos mó ar spóirt na mban; – Maoiniú méadaithe le haghaidh imeachtaí spóirt na mBan; – Ranpháirtíocht mhéadaithe i spórt ag mná mar thoradh ar thionscnaimh cosúil le Bí ag Siúl, Bí ag Rothaíocht, etc.
<ul style="list-style-type: none"> – Beartas um Móriméachtaí Spóirt agus Straitéis Chuimsitheach a fhorbairt chun an beartas sin a chur i bhfeidhm. 	<ul style="list-style-type: none"> – Beartas agus straitéis ina soláthraítear treoir shoiléir maidir le mealladh agus bainistíocht móriméachtaí spóirt chun na hÉireann. 	<ul style="list-style-type: none"> – Fás i ngníomhaíocht ag Móriméachtaí Spóirt.
<ul style="list-style-type: none"> – Leanúint ag déanamh measúnú ar thairiscint a dhéanamh agus móriméachtaí spóirt a fhorbairt amhail Euro 2020 agus Ryder Cup 2027. 	<ul style="list-style-type: none"> – Mealladh, idirbheartaíocht agus seachadadh Rathúil móriméachtaí spóirt in Éirinn. 	<ul style="list-style-type: none"> – Fás i ngníomhaíocht ag Móriméachtaí Spóirt in Éirinn agus tacaíochtaí le haghaidh Comórtas seachadta go Rathúil.

GOAL E – To support the provision of commercial, community and public service broadcasting services that meet the needs of Irish audiences and seek to provide a regulatory environment that supports a free, plural and diverse media sector in Ireland.

High Level Strategies	Outcomes	Indicators
<ul style="list-style-type: none"> – Integrate Future of Media Commission recommendations on development of Broadcasting and Media in Ireland; – Development of the legislative and regulatory framework for broadcasting, video on demand and online safety through the Online Safety and Media Regulation Bill; – Introduce a new regulatory structure by developing the Broadcasting Authority of Ireland (BAI) into a new regulator, the Media Commission; – Oversight of the Broadcasting and Media landscape to ensure media plurality; – Introduce initiatives to improve diversity across the Media sector and for the enhanced representation and participation of women in broadcasting; – Develop initiatives to support a sustainable Broadcasting and Media sector, assisting it in becoming a more sustainable, low carbon industry. 	<ul style="list-style-type: none"> – Enhanced long term policy framework incorporating recommendations of the Future of Media Commission for future development of the Broadcasting and Media sector, including measures to support the Irish language; – Transposition of the revised Audiovisual Media Services Directive, including those provisions of the Directive relating to the regulation of video -sharing platform services; – Establishment of a new regulator, the Media Commission and a new regulatory structure for broadcasting, video on demand and online safety; – Media Mergers processes and policies operating effectively; – Enhanced policies to support diversity and full and effective female representation and engagement; – Policies in place for a sustainable sector. 	<ul style="list-style-type: none"> – Implementation of the Future of Media Commission recommendations underway; – Enactment of the Online Safety and Media Regulation Bill; – New Media Commission in place encompassing a new oversight structure broadcasting, video on demand and online safety – Diverse and plural Broadcasting and Media sector; – Data demonstrates improved diversity and female representation in the sector; – Improved sustainability supported by data.

SPRIOC E – Tacú le soláthar seirbhísí craolacháin tráchtála, pobail agus seirbhíse poiblí a shásáíonn riachtanais lucht féachana/éisteachta na hÉireann agus a dhéanann iarracht timpeallacht rialála a sholáthar a thacaíonn le hearnáil meán saor, iolrach agus éagsúil in Éirinn.

Straitéisí Ardleibhéal	Torthaí	Táscairí
<ul style="list-style-type: none"> – Moltaí Choimisiún um Thodhchaí na Meán a chomhtháthú maidir le forbairt an Chraolacháin agus na Meán in Éirinn; – Forbairt creat reachtúil agus rialála son chraolachán, físeán ar éileamh agus sábháilteachta ar líne tríd an mBille um Rialáil Sábháilteachta agus Meán Ar Líne; – Struchtúr nua rialála a thabhairt isteach trí Údarás Craolacháin na hÉireann (BAI) a forbairt ina rialtóir nua, Coimisiún na Meán; – Maoisiú ar an tírdhreach Craolacháin agus Meán chun iolracht meán a chinntíú; – Tionscnamh a thabhairt isteach chun éagsúlacht a fheabhsú thar earnáil na Meán agus le haghaidh ionadaíocht agus rannpháirtíocht bheisithe na mban sa chraoltóireacht; – Tionscnamh a forbairt le tacú leis an earnáil Craolacháin agus Meán, ag cuidiú leis a bheith ina thionscal níos inbhuanaithe, ísealcharbóin. 	<ul style="list-style-type: none"> – Creat beartais fadtéarmach breisithe ag ionchorprú moltaí Choimisiún um Thodhchaí na Meán maidir le forbairt na hearnála Craolacháin agus Meán amach anseo, lena n-áirítear bearta le tacú leis an nGaeilge; – Trasuimh Treoir maidir le Seirbhísí Meán Closamhairc athbhreithnithe, lena n-áirítear na forálacha sin den Treoir a bhaineann le rialáil seirbhísí ardáin chomhroinnté físeán; – Rialtóir nua, Coimisiún na Meán, a bhunú, agus struchtúr rialála nua le haghaidh sábháilteachta craolacháin, fise ar éileamh agus ar líne; – Próisis agus beartais chumaisc mheán ag oibriú go héifeachtach; – Beartais bheisithe le tacú le héagsúlacht agus ionadaíocht agus rannpháirtíocht iomlán agus éifeachtach na mban; – Beartais i bhfeidhm le haghaidh earnála inbhuanaithe. 	<ul style="list-style-type: none"> – Forfheidhmiú mholtáí Choimisiún um Thodhchaí na Meán ar siúl; – Achtú an Bhille um Rialáil Sábháilteachta agus Meán Ar Líne; – Coimisiún na Meán nua i bhfeidhm lena chuimsítear struchtúr maoirseachta nua le haghaidh sábháilteachta craolacháin, fise ar éileamh agus ar líne; – Earnáil éagsúil agus iolra Craolacháin agus Meán; – Léiríonn sonraí éagsúlacht agus ionadaíocht fheabhsaithe na mban san earnáil; – Inbhuanaitheacht fheabhsaithe arna tacú le sonraí.

GOAL F – To promote North-South co-operation, particularly in the context of An Foras Teanga and the Tourism Sector.

High Level Strategies	Outcomes	Indicators
<ul style="list-style-type: none"> – Continued engagement with the Departments in Northern Ireland to support the work of the two North-South Bodies, An Foras Teanga and Tourism Ireland; – Support increased North-South cooperation in tourism; – Support increased cross community co-operation in Northern Ireland through the work of Foras na Gaeilge and the Ulster Scots Agency; – Pursuing opportunities with partners in Northern Ireland to enhance co-operation across other areas within our remit, including arts, culture, heritage, commemorations and rural affairs. 	<ul style="list-style-type: none"> – Continued development of the North-South institutions; – Enhanced North-South cooperation on tourism in areas outside of existing cooperation such as product development; – Continue to promote Irish and Ulster-Scots language and culture on an all-island basis; – Increased cross-community co-operation in Northern Ireland. 	<ul style="list-style-type: none"> – Availability of resources to An Foras Teanga and organisations/ activities supported by An Foras; – Effective tourism marketing programmes in overseas markets; – Development of new cross-community language and cultural initiatives; – Development of new North/ South tourism projects; – Level of co-operative engagement across other areas of our remit.

SPRIOC F – Comhoibriú Thuaidh-Theas a chur chun cinn, go háirithe i gcomhthéacs an Fhorais Teanga agus Earnáil na Turasóireachta.

Straitéisí Ardleibhéal	Torthaí	Táscairí
<ul style="list-style-type: none"> – Rannpháirtíocht leanúnach le Ranna i dTuaisceart Éireann le tacú le hobair an dá Chomhlacht Thuaidh-Theas, An Foras Teanga agus Turasóireacht Éireann; – Tacú le comhoibriú méadaithe Thuaidh-Theas sa turasóireacht; – Tacú le comhoibriú trasphobail méadaithe i dTuaisceart Éireann trí obair Fhoras na Gaeilge agus Gníomhaireacht na hUltaise; – Tabhairt faoi dheiseanna le compháirtithe i dTuaisceart Éireann chun comhoibriú a bhreisiú ar fud réimsí eile faoinár sainchúram, lena n-áirítear na healaíona cultúr, oidhreacht, comóradh agus gnóthaí tuaithe. 	<ul style="list-style-type: none"> – Forbairt leanúnach ar na hinstiúidí Thuaidh-Theas; – Comhoibriú Thuaidh-Theas breisithe maidir le turasóireacht i réimsí taobh amuigh den chomhoibriú reatha cosúil le forbairt táirge; – Leanúint ag cur teanga agus cultúr na Gaeilge agus na hUltaise chun cinn ar bhonn uile-oileáin; – Comhoibriú trasphobail méadaithe i dTuaisceart Éireann. 	<ul style="list-style-type: none"> – Infhaighteach acmhainní don Fhoras Teanga agus eagraíochtaí/gníomhaíochtaí a dtacaíonn an Foras leo; – Cláir mhargaíochta turasóireachta éifeachtacha i margáí thar lear; – Forbairt tionscnamh teanga agus cultúrtha trasphobail nua; – Forbairt tionscadal turasóireachta Thuaidh/Theas nua; – Leibhéal rannpháirtíocha comhoibrithí i réimse eile dár sainchúram.



Appendix Aguisín

Bodies under the Aegis of the Department Comhlachtaí faoi choimirce na Roinne

**State agencies under the aegis of the Department
Gníomhaireachtaí Stát faoi choimirce na Roinne**

Body	Website Address
Comhlacht	Seoladh Suíomh Gréasán
An Coimisinéir Teanga / An Coimisinéir Teanga	www.coimisineir.ie
Údarás na Gaeltachta / Údarás na Gaeltachta	www.udaras.ie
The Arts Council / An Chomhairle Ealaíon	www.artscouncil.ie
National Archives of Ireland / An Chartlann Náisiúnta	www.nationalarchives.ie
National Museum of Ireland / Ard-Mhúsaem na hÉireann	www.museum.ie
Irish Museum of Modern Art / Áras Nua-Ealaíne na hÉireann	www.imma.ie
National Gallery of Ireland / Coimisiún Lámhscríbhinní na hÉireann	www.nationalgallery.ie
Crawford Art Gallery / Áiléar Crawford	www.crawfordartgallery.ie
National Concert Hall / An Ceoláras Náisiúnta	www.nch.ie
National Library of Ireland / Leabharlann Náisiúnta na hÉireann	www.nli.ie
Chester Beatty Library / Leabharlann Chester Beatty	www.cbl.ie
Screen Ireland / Fís Éireann	www.irishfilmboard.ie
Broadcasting Authority of Ireland / Údarás Craolacháin na hÉireann	www.bai.ie
Fáilte Ireland / Fáilte Ireland	www.failteireland.ie
Radio Teilifís Éireann (RTÉ) / Radio Teilifís Éireann (RTÉ)	www.rte.ie
Teilifís na Gaeilge (TG4) / Teilifís na Gaeilge (TG4)	www.tg4.ie
Sport Ireland (SPI) / Spórt Éireann (SPI)	www.sportireland.ie

**Cross-Border Implementation Bodies under the aegis of this Department:
Comhlachtaí Forfheidhmithe Trastearann faoi choimirce na Roinne:**

Body	Website Address
Seoladh Suíomh Gréasán	Seoladh Suíomh Gréasán
An Foras Teanga, which comprises / An Foras Teanga, ina bhfuil	
Foras na Gaeilge / Foras na Gaeilge	www.gaeilge.ie www.forasnagaeilge.ie
Tha Boord o Ulstèr-Scotch / Tha Boord o Ulstèr-Scotch	www.ulsterscotsagency.com
Tourism Ireland / Turasóireacht Éireann	www.tourismireland.com



An Roinn Turasóireachta, Cultúir,
Ealaón, Gaeltachta, Spóirt agus Meán
Department of Tourism, Culture,
Arts, Gaeltacht, Sport and Media