Bord Bia Organic Update

Organic Strategy Group 31st March 2021



Outline

- Market Developments
- Update on Bord Bia Actions
- Future Challenges & Opportunities

Market Developments



Market Value : Ireland & UK Organic

2020 €189m +16.2% Growth



4.2% ahead of Total Retail Sales 52 wk w/e 06/09

Source: Kantar October 2020

2020 €2.45b +4.5% Sales Growth



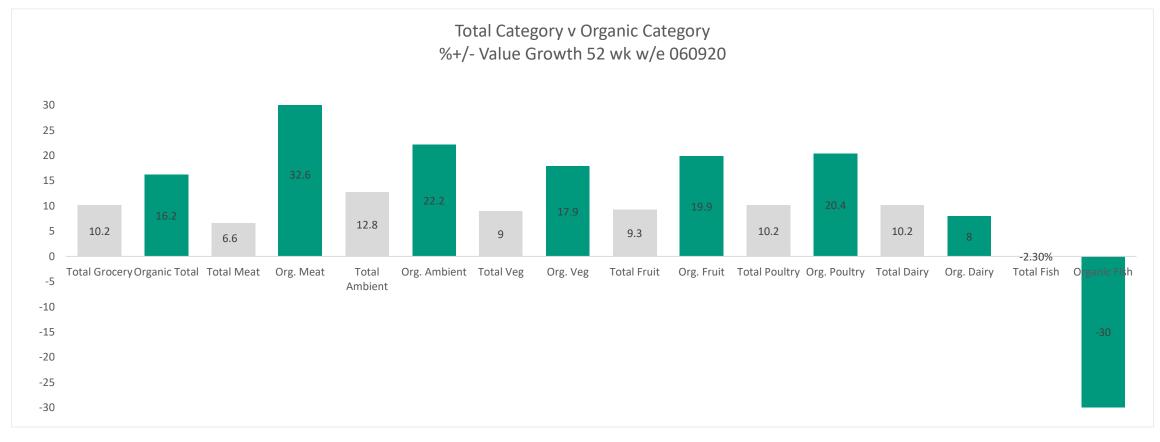
Non organic food and drink sales growing at 3.2%

Source: Nielsen 2020 & Soil Association October 2020



Organic Produce growing ahead of Total Grocery in Ireland

Organic growing ahead of conventional specifically in Organic Meat, Ambient, Veg, Fruit and Poultry (Eggs)







Organic Category



Ireland : Strong Organic Category Performance: Additional €26.3m into category.













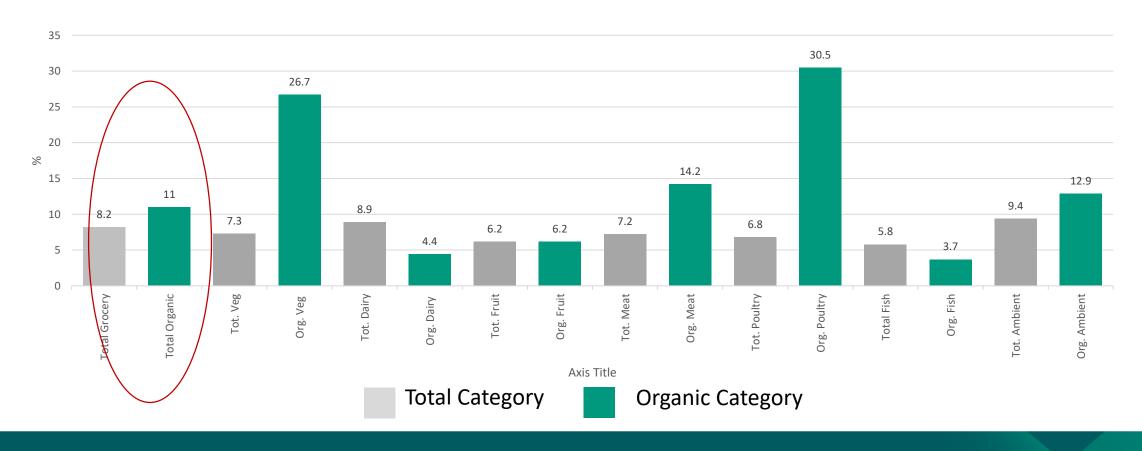
	Vegetables	Dairy	Fruit	Ambient	Meat	Poultry (inc. Hen)	Fish
Value	€54.7m	€41m	€28.3m	€29.8m	€15.9m	€15.5m	€3.6m
+/-% Change Growth	17.9%	8%	19.9%	22.2%	32.6%	20.4%	-30%
Drivers	Avg Price Increase	Volume New Shoppers	New Shoppers Avg Price Increase	New Shoppers Volume Frequency	Frequency	New Shoppers Volume	n/a
Organic Market Share	6%	4%	3.4%		1.3%		



UK Total Value Grocery v Total Value Organic

Organic delivering higher growth in Vegetables, Meat, Poultry and Ambient

Total Grocery V Total Organic Sector %+/- Value Growth 52 wk w/e 060920





UK: Strong Organic Category Performance: Additional £110.2m into category.















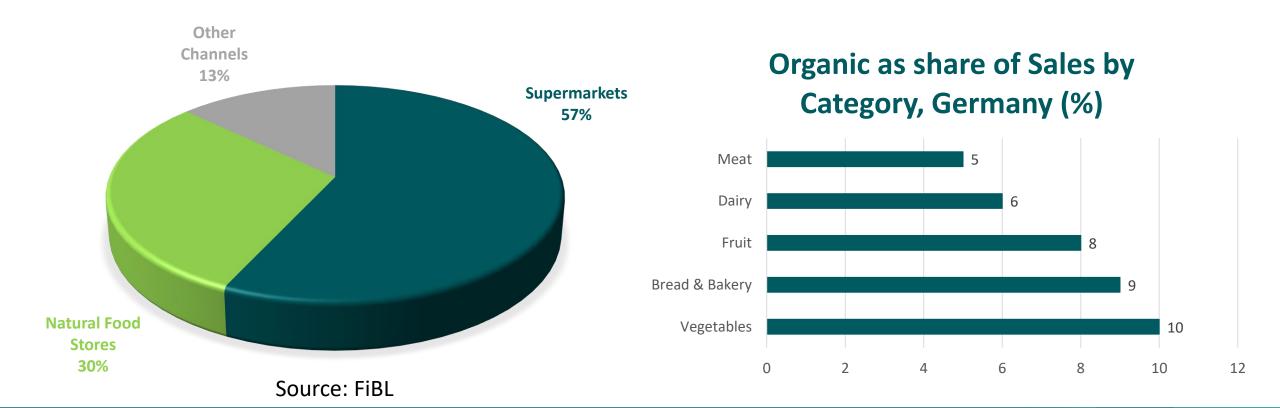
	Vegetables	Dairy	Fruit	Meat	Poultry (inc. Hen)	Fish	Ambient
Value	£182m	£333m	£117m	£65m	£83m	£8m	£356m
+/-% Change Growth	26.7%	4.4%	6.2%	14.2%	30.5%	3.7%	12.9%
Drivers	New Shoppers	New Shoppers Average Price Increase	New Shoppers Average Price Increase	New Shoppers Average Price Increase	New Shoppers	Frequency	New Shoppers
Top Retailer Share Value	Waitrose	Sainsbury	Tesco	Sainsbury	Waitrose	Waitrose	Waitrose



Germany - €12bn Organic Market

Approaching 7% of total food and drink market – grew by 6% - 10% annually over last 3 years

Retail sector driving growth over recent years



Likelihood of consumers to spend more to buy organic - Ireland

50% very or fairly likely to spend 10% more for Organic Food



Macro Themes on Consumer Dietary Lifestyles

The Organic sector supports all elements of these Macro Themes





Mindful Chef

Mindful Chef are a health-focused food box company set up by school friends Giles, Myles and Rob.

Since their launch in 2015, they have shipped over 10,000,000 ingredients from small farms across the UK.

UK £25 million

Mindful Chef is seeking UK£25m in a new fundraising round as private equity investors, blue-chip conglomerates and retailers' clamour to own a piece of the fast-growing farm-to-fork recipe box brand.

Update on Bord Bia Organic Actions



Action:

Create a multi annual marketing strategy plan to target specific opportunities for organic products on domestic and international markets

Focus on German Market



BIOFACH

2019 - 2020

into organic



Support Existing
Business

Generate new leads

2021 Activities

Germany Market Trends & Opportunities

Update insights on the German market focusing on trends, retail/foodservice market overview and route to market assessment

German Lead Generation Project

A cross sectoral lead generation project to identify opportunities for our organic companies in the German market within retail and foodservice. Target participation of up 15 companies.

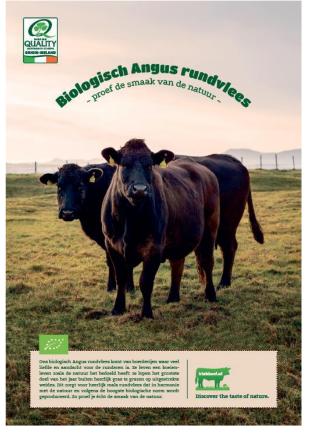


Promotion of Beef in Dutch Retail

Activity Overview: Bord Bia Netherlands and Dutch supermarket Vomar will promote the sale of Organic Irish Beef both in store and through their in-store magazine

2019 - 2021

- 3 Vomar Magazine promotions annually
- Launched a range of organic QA Irish
 Angus beef in H2 2019





Organic Lamb Promotion in Irish Market

Activity Overview: Bord Bia will actively promote seasonal Organic Spring Lamb in the Irish market, focusing on peak lamb supplies in June and November.

2020 - 2021

- Bord Bia supported supplier with the creation of a visual identity for organic lamb range in Dunnes Stores
- Further promotional support planned for 2021

Some potential interest from other retailers but they are seeking just one or two cuts which creates issues in terms of scale and carcase balance. Also seeking year round supplies



Organic Salmon Promotions, France & Germany (2019 – 2021)



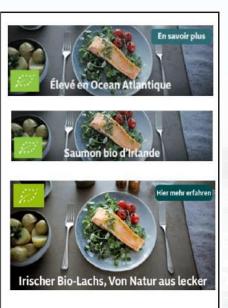
Advertorials –
French and
German
Market



New USP focussed
video suite –
French & German
Market

100% Bio-Lachs aus Irland

000



Digital Display Assets



New website
landing pages for
French and
German markets



Point of Purchase Support

Organic Mussels, France (2020 – 2021)







Creation of digital display advertisements displayed across key food & shopping sites

Total 1.8 million display ad views

Creation of new mussels website landing page and search campaign to drive website traffic

84,000 clicks through to Bord Bia Mussels landing page



Carrefour & Casino

Fresh Produce Organic Activities 2021



Organic Fruit 'n' Veg Calendar 2021

Work underway to design a calendar of availability & supply of organic fresh produce (modelled on existing BIS calendar). Hosted on www.bordbia.ie



Virtual Bloom in 2021

Currently exploring options for profiling organic.



Organic Grower Market Tour to Germany 2021

This autumn subject to COVID travel restrictions – investigation of markets & building scale of operation – following on successful past trips to Holland 2016, GB 2017, France 2019

Action:

Promotion activities to increase consumer understanding of organic products, awareness of organic product availability and seasonality

Irish Organic Produce Promotions

Campaign Details

Irish Organic Produce social campaign to run on Bord Bia social channels from 12th April-25th April 2021

Target Audience: 25-54 year olds with interests including fresh produce, cooking, health and wellness, local, farmers markets (Audience size: 1.3 million)

Channels

Paid activity on Facebook, Instagram and Twitter:

Sponsored feed and story posts

Boosted feed posts

Supported by organic (unpaid) posts on the Bord Bia channels.

Objective of the campaign is reach in order to drive awareness and remind consumers of organic produce

Key details

Promotion activities to increase consumer understanding of organic products, awareness of organic product availability and seasonality

Educate people on how to recognise organic produce in store/on pack.

Drive target audience to Bord Bia website (landing page to be developed) to find recipe inspiration using organic produce. Build on Social
Media campaign
from 2020
National Organic
Awards

BORD BIA
IRISH FOOD BOARD

NATIONAL

ORGANIC AWARDS
2020



Organic Gardening School DVD



Creation of organic school gardening DVD and worksheets for teachers and educators sharing knowledge and information on planning, building and maintaining a school garden.

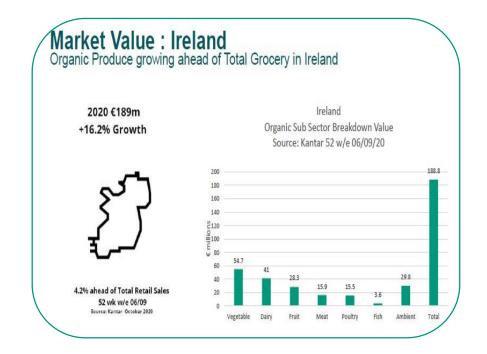


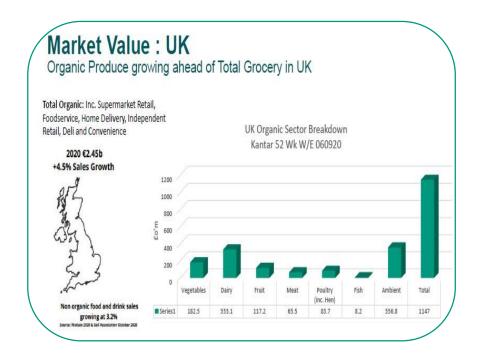


Action: Biennial Purchasing of Kantar data to share with Producers

Kantar Data







Most recent dataset purchased Autumn 2020

Key trends analysed and shared with industry



Action:

Engage annually with processors and retailers to generate insight on the challenges and opportunities created by supply and demand issues



Organic Plant Raiser Research Project - 2021



Support & develop a farm demonstration initiative with interested growers who are in the early stages of developing expertise in organic plant raising.



4 growing operations taking part under the supervision of vegetable agronomist

Post Brexit availability of imports also a key driver



Organic Dairy supply/demand



Monitor trends & developments in global organic dairy production & consumption

Ongoing tracking of trends in the European organic dairy market and updates disseminated

Engagement with
Co-operatives on market
opportunities for
organic dairy

Regular engagement with co-operatives regarding potential opportunities for organic dairy. Communication of potential leads to organic companies.

Recent Organic Dairy Opportunity Example

Opportunity for Irish organic red-cheddar in the EU market (previously sourced in the UK)

Limited availability of organic milk & colouring present challenges



Other Actions: Meat



Explore potential for Irish organic meat in target export markets and market segments.

Ongoing. Focus for 2021 is on exploring potential opportunities for beef and lamb in Germany, France & Italy.

Capture and report organic prices into weekly market data to aid transparency.

Bord Bia engaging with DAFM regarding the collection & collation of prices paid for organic cattle in certified organic export plants.



Other Actions

Assist the industry to co-ordinate any cofunding proposals and applications under the EU Co-Funding for the Promotion of Agricultural Products Scheme

Meeting with Organic Bodies on structure & potential role of EU funding. Significant challenges identified in securing industry funding

Explore the potential for an annual National Organic Week or a focused national campaign to be run in conjunction with the organic industry

A review of National Organic Week completed.
While previous campaigns positively promoted organic it was challenging to focus on driving Irish rather than imported organic sales



Future Challenges & Opportunities



Opportunities to grow market for Organic Food

Sustainable Food Solutions

Organic well positioned to meet consumer needs for solutions that address the key trends around healthier, natural, better for you, better for the planet etc

Plant based trend

Demand for Plant
Based foods drives a
natural demand
within the Organic
sector for organic
ingredients –
vegetables, fruit and
herbs

Growing Export Demand

Increasing demand for organic products and ingredients in key European markets

Replacing imports

in fresh produce (7 out of 10 lines) and cereals in particular provide potential opportunities for Irish alternatives if they can be competitively produced

Challenges to be addressed

Scale & Seasonality

Fragmented supply base still evident

Significant leakage in key sectors

Seasonal nature of output

Raw Material Availability

Current supply of Irish organic oats only meets circa 50% of existing breakfast cereal demand.

Other grain availability also limited.

Innovation

Limited investment in innovation across the supply chain

Labour availability

Growers reliant on migrant workers to process fruit and vegetables.

Supply Base Co-ordination

Work with DAFM to explore potential for further Producer Organisations in the sector

Producer Communications Campaign with interested processors to try reduce leakage

Buyer engagement regarding the seasonality of output

Market Opportunity Identification

In-depth assessment of domestic and potential export markets to identify areas of opportunity

Focus on dairy, meat, consumer foods, seafood and fresh produce

Completed by August 2021

Targeted Business
Development

Utilise overall Bord Bia expertise across Insights, Business Development & office network to identify & capture potential organic opportunities

Strong presence at next physical Biofach in 2022 to build on 2021 lead generation programme

Driving the reputation of Organic Food

Build on 2021 Social Media campaign

Utilise Organic Awards to help build profile of the sector

Support promotional opportunities with retailers to grow profile of organic offering

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